

# TRIPLE FIVE® WORLDWIDE GROUP



*triplefive.com*

三五集团

## 通告

按: 三五世界企業有限公司

我們在此提示各位, 所有有關文件, 合約或任何法律文件必須要有北美三五集團主席 自己親筆簽名, 或者真正三五世界企業在中國或在亞洲的總裁/副主席 Mr. Marc Vaturi 的親筆簽名始有法律效力, 否則的話則絕對沒有任何法律約束力. Mr. Marc Vaturi 的電子郵件是 [marcv@triplefive.com](mailto:marcv@triplefive.com) 非常重要: 請把所有有关的文件, 書信, 合約, 及所有联络方式的証據. 不分時間或进程, 只要是與三五集團在中國或亞洲有關連的項目, 都需要直接用電子郵件的方式馬上寄到[chairman@triple.com](mailto:chairman@triple.com). 由三五集團的高級行政人員進行核實其真確性. 請馬上用電子郵件的方式 [chairman@triple.com](mailto:chairman@triple.com) 与我们聯絡, 以便核實所有以三五集團名譽与你們接觸人士的真實性. 如发现假冒或不合法行為. 我們會馬上向中國司法機關揭露那些假冒三五集團人仕的不合法行為, 向他们提出起訴.

警告: 本公司發現在中國與中國香港境內有個人仕及公司, 在未經三五世界企業授權或同意下冒認模仿我們555, T-5, T5 35Group, Triple Five 35, 35商場, 555集團, 555商場, 摩天三五, T5 集團, T-5集團, 三五商場, T-5商場等屬於三五世界企業的商標與品牌. 更未經三五世界企業同意或授權下非法盜用我們三五世界企業的知識產權所屬的三五世界企業的介紹書冊, 圖案設計, 照片, 文字等, 用以達到非法誤導公眾的目的, 用以令人誤以為他們就是三五世界企業的合伙人或附屬公司, 更以三五世界企業授權人居. 以下是其中非法盜用品牌及商標人仕名單. 名單內人仕總未得到三五世界企業同意或授權, 名單內人仕絕對無任何權力代表三五世界企業. 朱兆銘先生(Mr. Christian Chu), Jeffrey朱先生, 張源峰先生(Mr. Zhang Yuanfeng), 張顯英先生(Mr. Zhang Xianying), 蔡能成先生(Mr. Cai Nengcheng), 朱晚亭 女士(Mrs. Wanting Chu), 張友超先生(Mr. Zheng Youchao), 姜偉先生 (Mr. Wei Jaing), 刘曉蓉女士( Madam Liu Xiaorong), 杨清泉先生 (Mr. Yang Qingquan), 朱悦宁先生 ( Mr.Yuen-Ning Zhu), 孟庆文先生 (Mr.Qing-Wen Meng) 朱志伟先生(Mr. Zhu Zhiwei), 何辉 (He Hui), Mr. John S Herrington, Mr. Watson Latech, Claude B Hutchison Jr, Mr. John Latech, Mr. David Grahall, Mr. Thomas Race.

此外, 以下公司名單並不屬於三五世界企業, 更無任何權力代表我們三五世界企業或三五世界企業的附屬公司. 以下是其中未授權公司名單. 摩天投資公司, 摩天投資有限公司, 馬度連投資有限公司, 摩天三五公司, 摩天三五青島旅遊開發公司, 摩天三五投資有限公司, 摩天555集團, 三五北京企業管理公司, 青島世界旅遊開發公司, 三五天津私資基金公司, 三五設計開發公司, 三五投資公司, 三五控股有限公司, 摩天三五开发设计有限公司 隨此之外, 另外所有與朱兆銘先生及其員工或合作伙伴有關的所有註冊與非註冊公司等都在內. 若有任何以上人仕或公司與閣下接觸, 請冒必要立即通知我們.

我們必須指出這網址" [www.triplefive-china.com](http://www.triplefive-china.com)" 與三五世界企業及附屬公司無關.  
我們真正網址是 [www.triplefive.com](http://www.triplefive.com)

## NOTICE

By: Triple Five Worldwide Ventures Limited

Please be advised that no agreement, letter of intent or negotiation of any kind will be binding to Triple Five Worldwide in Asia or China, or its associated companies in Asia or China, unless it is signed only by, the Chairman of Triple Five in North America, or by Mr. Marc Vaturi, the Vice Chairman and President of the real Triple Five in China at [marcv@triplefive.com](mailto:marcv@triplefive.com).

Important: Please note that a copy of all e-mails, correspondence, letters, and any communications of any kind, without exception, at any stage, and at any time, in regards to any project in China or Asia, must be copied directly to: [chairman@triplefive.com](mailto:chairman@triplefive.com), for his office to review.

Please immediately check the authenticity of the people and the companies that you are dealing with by contacting [chairman@triplefive.com](mailto:chairman@triplefive.com). So that if they are not part of the real Triple Five, we can report them to the China Government authorities for further prosecution.

Warning: There are unauthorized individuals and companies who in China and Hong Kong, are using our name, Triple Five Logo, 555, T-5, T5, 35 Group, Triple Five, 35, 35 Malls, 555 Group, 555 Malls, Motian Sanmu, T5 Group, T-5 Group, T5 Malls, T-5 Malls, our intellectual properties and/or our Triple Five brochure without our knowledge, authorization or consent with the goal of misrepresenting themselves as being authorized to act on behalf of or bind the real Triple Five Worldwide or their associated companies.

The following individuals are NOT authorized to represent, act for or bind Triple Five Worldwide: These unauthorized people are; Mr. Christian Chu (Chao-Ming Zhu), Mr. Jeffrey Chu, Mr. Zhang Yuanfeng, Mr. Zhang Xianying, Mr. Cai Nengcheng, Ms. Wanting Chu, Mr. Zheng Youchao, Mr. We Jaing, Ms. Wanting Zhu, Mr. Jiang Wei, Mr. He Hui, Mr. Zhu Zhiwei, Mr. Yang Qingquan, Mrs. Liu Xiaorong, Mr. Yuen-Ning Zhu, Mr. Qing-Wen Meng, Mr. John S. Herrington, Mr. Watson Latech, Mr. Claude B. Hutchison Jr., Mr. John Laetech, Mr. David Grohol, Mr. Thomas Race, and other persons associated with Mr. Chu or his group.

In addition, the following entities are NOT formed by Triple Five and are not authorized to represent, act for or bind Triple Five Worldwide or any of our associated companies. The name of these unauthorized companies are as follows : Superlane Investments Co. Ltd.; Superlane Investment Limited; Superlane Investments Ltd.; Meadowlands Investments Limited; T-5 Superlane Holding Co. Ltd.; T-5 Superlane (Qingdao) Tourist Development Company; Triple Five (Qingdao) Tourist Development Company; T5- Superlane Investment Limited; 555-Superlane Group; Triple Five (Beijing) Enterprise Management Co. Ltd.; World Ventures (Qingdao) Tourist Development Company; Triple Five (Tianjin) Private Equity Fund Co. Ltd.; Triple Five Development & Design Co., Ltd.; Triple Five Investment Co., Ltd.; Triple Five Holding Co. Ltd. and each and every other entity that is formed by Mr. Chu or by any person associated with Mr. Chu. Please inform us immediately if any of these unauthorized persons contact you.

We also point out that the web site " [www.triplefive-china.com](http://www.triplefive-china.com)" is not the web site of the real Triple Five Worldwide and its associated companies.  
Our real and legal web site is "[www.triplefive.com](http://www.triplefive.com) "

## TRIPLE FIVE WORLDWIDE

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### CANADA

Calgary • Edmonton • Toronto • Vancouver

#### CANADIAN HEADQUARTERS

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### U.S.A.

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Minneapolis • New Jersey • New York • Phoenix  
San Jose • Silicon Valley

#### U.S.A. HEADQUARTERS

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East Rutherford, NJ 07073  
(201) 340-2900

### INTERNATIONAL

Asia • Europe • Middle East • North Africa

**CONTACT US** [mail@triplefive.com](mailto:mail@triplefive.com)

*Triple Five® Worldwide Group of Companies have developed, owns and manages the world's first, second and third largest tourism, retail and entertainment complexes of its kind; West Edmonton Mall® in Canada, Mall of America® in the United States and American Dream™ in Metropolitan New York. These three projects will attract over 112 million visitors annually which is three times more visitors than Disneyland, Disney World and Universal Studios combined.*

## TRIPLE FIVE® WORLDWIDE HAS BEEN THE RECIPIENT OF THE FOLLOWING AWARDS:

- The Commemorative Medal for the 125th Anniversary of the Confederation of Canada in recognition of significant contribution to compatriots, community and to Canada
- The Great Canadian Award recognizing outstanding services to the people of Alberta
- The Family of the Century Award – Alberta Centennial, Canada



# 三五集团

三五集团是一家高度多元化发展的大型跨国企业，在美国、加拿大及世界主要城市均设有办事处。三五集团成功投资独立运营的资产包括：世界第一大、第二大，和第三大的购物和娱乐中心。超过5,000名专业管理人才经营着这家国际化企业，拥有50,000多名员工。三五集团主要独特的强项在于拥有多方面的专业能力和丰富广泛的从业经验，这使我们能够成功地进行各类综合性发展。

## 部门（经营范围）

|                      |         |             |
|----------------------|---------|-------------|
| 大型旅游目的地              | 工业地产    | 实业          |
| 大型综合性发展              | 运动设施与场地 | 矿产          |
| 大型购物和娱乐胜地            | 项目管理    | 基础建设        |
| 美国梦 — 十年计划           | 出租      | 测量和配套服务     |
| 西埃德蒙顿购物城 — 北美最大的购物中心 | 城市发展    | 技术          |
| 美国商城 — 全美最大的购物中心     | 市政规划与发展 | 社交媒体        |
| 中国区城市综合体项目           | 郊区发展    | 电讯业         |
| 旅游和娱乐                | 道路和高速公路 | 生物科技        |
| 办公楼                  | 质量检验    | 研究与开发       |
| 城市娱乐发展               | 工程      | 风险投资        |
| 休闲和娱乐公园              | 采购      | 银行业（加拿大和美国） |
| 海洋生物                 | 原子能工程   | 金融          |
| 旅游表演                 | 工业制造    | 私募股权投资      |
| 电影院                  | 卡车制造    | 信用卡         |
| 酒店/服务行业              | 汽车制造    | 礼物卡         |
| 赌场                   | 开关齿轮制造  | 连锁及特许经营     |
| 建筑施工                 | 舰船零件制造  | 食品配送和餐厅管理   |
| 项目改造的设计和执行           | 自然资源    | 葡萄酒与烈酒      |
| 住宅地产                 | 石油和天然气  | 市场和公关       |
| 商业地产                 | 石化工程    | 土著事务        |
|                      | 钻孔      |             |
|                      | 太阳能技术工程 | 慈善公益        |

English version continued.



# TRIPLE FIVE® WORLDWIDE

## Group of Independent Companies

Triple Five® Worldwide is a multinational diversified conglomerate, development and finance corporation with offices in major U.S., Canadian and global cities. Triple Five Worldwide Group of Companies has developed, own & operate the 1st, 2nd and 3rd world's largest tourism retail and entertainment complexes of its kind as well as an extensive portfolio of diverse and independent divisions that currently employs over 5,000 professionals and has created over 50,000 jobs. Triple Five's wide-ranging experience is suited to creating successful mixed-use developments and activities worldwide that encompass the development, management and ownership of world-scale ventures in many fields.

### DIVISIONS (FIELDS OF ACTIVITIES):

|   |                                   |                                |
|---|-----------------------------------|--------------------------------|
| Mega Tourism Destinations                 | Touring Shows                     | Auto Manufacturing             |
| Mega Mixed Use Developments               | Movie Theatre                     | Switch Gear Manufacturing      |
| Mega Shopping & Entertainment Attractions | Hotels/Hospitality                | Naval Parts Manufacturing      |
| American Dream™:                          | Gaming                            | Industrial                     |
| <i>Project of the Decade</i>              | Construction                      | Minerals                       |
| West Edmonton Mall®:                      | Revitalization                    | Infrastructure                 |
| <i>Largest Mall in North America</i>      | Residential Real Estate           | Surveying                      |
| Mall of America®:                         | Commercial Real Estate Industrial | Technology                     |
| <i>Largest Mall in United States</i>      | Real Estate                       | Social Media                   |
| China Developments                        | Sports Facilities & Arenas        | Telecommunications             |
| Websites                                  | Project Management                | Biotechnology                  |
| Energy Division                           | Leasing                           | Research & Development         |
| Natural Resources                         | Urban Redevelopment               | Venture Capital                |
| Oil & Gas                                 | Municipal Planning & Development  | Banking (Canada & the U.S.)    |
| Petrochemical Engineering                 | Suburban Municipal &              | Finance                        |
| Drilling                                  | Neighborhood Development Roads    | Private Equity                 |
| Solar                                     | & Highway                         | Credit Card                    |
| Casinos                                   | Quality Control                   | Gift Card                      |
| Tourism & Entertainment                   | Engineering                       | Franchise/Licensee Operations  |
| Office Buildings                          | Procurement                       | Food Distribution & Restaurant |
| Urban Entertainment Developments          | Atomic Energy Engineering         | Management Wine & Spirits      |
| Recreation & Amusement Parks              | Industrial Manufacturing          | Marketing & Publicity          |
| Aquatic & Marine Life                     | Truck Manufacturing               | Native Affairs                 |
|   |                                   | Philanthropy                   |





AMERICAN DREAM™

METROPOLITAN NJ / NEW YORK



# AMERICAN DREAM™

NEW YORK METROPOLITAN AREA

北美最大





*American Dream™ will be the first project anywhere in the world to combine such a unique mix of shopping, entertainment and attractions.*

## AN UNPARALLELED GLOBAL DESTINATION

- A rich blend of global retail influenced by high-streets from Bond Street to La Rambla in Barcelona to Soho
- World class entertainment components (over 1M sq. ft.) not combined together anywhere in the world
- Anchor location for global fashion flagship concepts
- More dining & culinary options from international to organic, than any other center in the U.S.
- Upscale arts & entertainment venues
- Tourism visits (outside 50 mile radius) will account for 50% of all visitors and more than half of total sales
- International Tourism Center, hotel, convention center and valet service
- Targeted demographic is the trend conscious, affluent, 25-45 year old
- Most accessible & visible shopping destination in North America (over 110M vehicles pass the center annually)

*Combining a rich blend of global retail, destination dining, upscale arts & entertainment, convenient location and the credibility of renowned Triple Five® Worldwide, American Dream™ will be the most dynamic project in the world.*

|   |  |
|---|--|
| <b>Projected Annual Visits:</b>           | 40 million   |
| <b>Population &amp; Household Income:</b> | 21 million people live within a 50 mile radius with average HHI \$96,000+      |
| <b>Visibility:</b>                        | Over 110 million vehicles pass by the property annually                        |
| <b>Parking:</b>                           | Over 33,000 spaces (11,450 walkup + 22,000 overflow) connected by people-mover |
| <b>Employees:</b>                         | Over 10,000  |

- Entertainment:**
- DreamWorks Park at American Dream™  
*In partnership with Jeffrey Katzenberg and the brilliant minds at DreamWorks SKG, the world's first and only fully integrated DreamWorks Amusement Park and Waterpark*
  - Indoor Ski & Snowboard Park
  - Live Performing Arts Theatre
  - Indoor Ice Skating Rink
  - Multi-screen, Luxury Movie Theatre with VIP Seating
  - Observation Wheel
  - Bowling
  - Aquarium
  - Miniature Golf

|                           |  |
|---------------------------|--|
| <b>MetLife Stadium:</b>   | <ul style="list-style-type: none"> <li>• Over 2 million annual attendees for Giants/Jets home games, concerts, WWE, etc</li> <li>• 2nd Largest NFL stadium in total seating</li> <li>• “Top-Grossing Stadium in the world” Billboard Magazine</li> <li>• “#1 Grossing Stadium in the World” Pollstar</li> <li>• “Top Stop of the Decade” Venues Today</li> </ul> |
| <b>Projected Opening:</b> | Fall 2016  |



OVER 20 MILLION PEOPLE LIVE  
WITHIN 50 MILES OF THE PROJECT



METROPOLITAN NEW YORK







American Dream™ is “the” location for global retail brands looking to debut their new flagship concept. Triple Five® Worldwide is in discussions with renowned retailers in presenting the next evolution of their brands, from fast fashion to fast connections, Seattle to Spain and fragrance to home furnishings. This unique blend will take inspiration from Bond Street in London to the hip & trendy avenues of Barcelona to the varied options of Soho. The tenant mix will introduce new stores to the market catering to a consumer in a coveted demographic with acute brand awareness.

*American Dream™ & its tenants will redefine retailing through consumer engagement utilizing experiential, interactive & exclusive components not previously available at any other location.*





AMERICAN

DREAM™



THE COLLECTIONS  
AT AMERICAN DREAM

Saks Fifth Avenue





COLLECTIONS  
CONCERGE

wild  
orchard

ISKIN





 VALET  
THE COLLECTIONS™  
AT AMERICAN DREAM





Champagne

FREYDORF

Fashion

Lotus

THE COLLECTIONS  
Fall & Winter

SKIN





*From Broadway shows to state-of-the art theatre, from global cuisine to intimate cafes, American Dream™ promises to be an exceptional destination for local residents and world traveling tourists.*

# THE FINEST CULINARY AND ARTS EXPERIENCES





SeaLife Aquarium



House of Blues



Legoland



Luxury Movie Theatre Complex







# THE ULTIMATE FAMILY EXPERIENCE

*Indoor ski hill, theme park, waterpark, skating rink,  
world class aquarium, performing arts center and more*

From year-round skiing and snowboarding, to exciting family attractions, to a giant observation wheel overlooking Manhattan, American Dream™ promises to be an exceptional draw for everyone.

## **Big Snow America™ Indoor Ski Hill**

Indoor ski, snowboarding and snow play 365 days a year:

- First indoor ski and snowboard park in the western hemisphere
- 180,000 sq. ft., 800' ski slope, 16 stories high
- Ice climbing wall
- Unique consumer and corporate promotional events

## **DreamWorks Indoor Amusement & Water Park**

Rides, attractions & water features the entire family will enjoy:

- 300,000 sq. ft.; glass-domed, indoor amusement park
- 225,000 sq. ft.; glass-domed indoor water park
- Climate-controlled 365 days a year
- Private parties and events

## **Indoor Ice Skating Rink**

Skating facility designed for all ages and skill levels:

- Recreational, hockey and figure skating programming
- VIP Event packages
- Touring shows and exhibitions
- Professional skating lessons

## **Observation Wheel**

Families can have the view of their lives, any time of the year:

- 26 fully climate-controlled gondolas
- Nearly as tall as the Statue of Liberty
- 235 feet in diameter, facing the entire west side of New York City
- One revolution of the wheel is approximately 25 minutes







- *The first all DreamWorks Theme Park in the world.*
- *The first all DreamWorks Water Park in the world.*

- *The first indoor ski hill in the western hemisphere.*
- *The first project in the world to combine three major leisure attractions within a world-class retail center.*



DreamWorks Indoor Water Park



*The world's first all DreamWorks  
branded indoor theme park.  
(open year-round)*



**DREAMWORKS**  
— ANIMATION SKG —

“American Dream™ is poised to become a one-of-a-kind retail and entertainment destination in North America. We look forward to working with Triple Five® Worldwide to incorporate DreamWorks Animation characters, storytelling and technology into a unique and innovative family entertainment experience at the venue.”

Jeffrey Katzenberg, CEO, DreamWorks Animation

DreamWorks Animation creates high-quality entertainment, including CG animated feature films, television specials and series, live entertainment properties and online virtual worlds, meant for audiences around the world. The Company has world-class creative talent, a strong and experienced management team and advanced filmmaking technology and techniques. DreamWorks Animation has been named one of the “100 Best Companies to Work For” by FORTUNE® Magazine for four consecutive years. In 2012, DreamWorks Animation ranks #14 on the list. All of DreamWorks Animation’s feature films are now being produced in 3D. The Company has theatrically released a total of 23 animated feature films, including the franchise properties of Shrek, Madagascar, 28 Kung Fu Panda and How to Train Your Dragon.



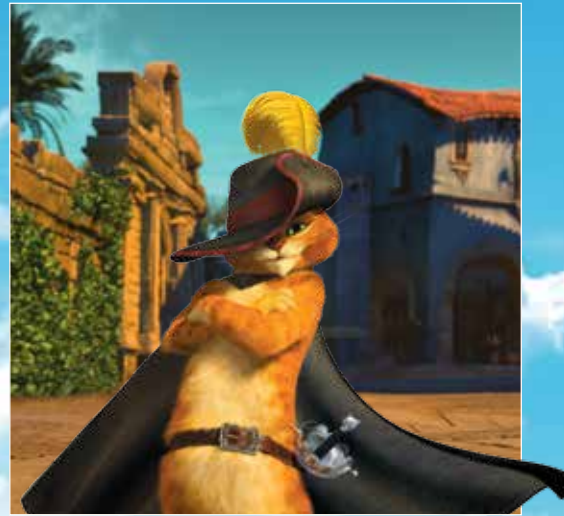
DREAMWORKS  
**KUNG FU PANDA**

DREAMWORKS  
**PUSS IN BOOTS**

DREAMWORKS  
**SHREK**

DREAMWORKS  
**HOW TO TRAIN YOUR DRAGON**

DREAMWORKS  
**MADAGASCAR**







# INTERNATIONAL SPORTS PAVILION

EAT STREET

Cool Pool

fatchen



American Dream™





Mall of America®



# AMERICAN DREAM MIAMI

COMING SOON







## AMERICAN DREAM™ MIAMI

American Dream Miami will be the first fashion, retail and experiential entertainment destination in South Florida to combine such a unique mix of shopping, dining, accommodations and world-scale attractions.

This brochure is not intended as an inducement or as a representation that the identities of the tenants contained herein now or ever will be as set forth herein. This brochure does not constitute any contract or obligation by the Developer. The Developer makes no representations or warranties regarding the tenants, the buildings, any premises contained therein, or the accuracy of the information contained in this brochure. The Developer retains the right to change the identities of the tenants, vary the uses, sizes, location and configurations of the buildings and add or eliminate buildings and/or improvements without notice. The information in this brochure is confidential and may not be copied, distributed, published or disclosed without prior written permission of the Developer.



The Collections





Dining Terrace







# AMERICA'S LARGEST MALL OF AMERICA<sup>®</sup>



*Mall of America<sup>®</sup> is not merely a mall, but an attraction – a position that allows Mall of America to generate a high percentage of its sales from both locals and tourists.*

Mall of America<sup>®</sup> is the #1 shopping destination in the Minneapolis/St. Paul market for attracting shoppers with the highest household incomes, as well as the #1 retail and entertainment destination in the country.

Featuring something for everyone, the 4.2 million sq. ft. complex offers 520 stores, 50 restaurants, and Nickelodeon Universe<sup>®</sup>, the nation's largest indoor Nickelodeon<sup>®</sup> theme park with 27 rides and attractions for guests of all ages. The combination of world class shopping (with no sales tax on clothing or shoes), top attractions, over 400 free events including 100 celebrities annually, great restaurants and a new 500-room Radisson Blu hotel connected by sky bridge make Mall of America a popular vacation destination.

Mall of America has over 42 million visitors annually, 10 times the state's second most popular tourist destination and exceeds all other state tourist destinations combined. MOA<sup>™</sup> welcomes more visitors each year than the combined populations of North Dakota, South Dakota, Iowa and all of Canada. Over 800 million have visited Mall of America since its doors opened in 1992.

The Expansion is currently under development.

Source: Future Brand Research, ESRI 2010, Star Tribune Scarborough Research 2012, Ogilvy Red 2012

美國最大



MALL OF AMERICA® IS  
AN INTERNATIONAL  
BILLBOARD FOR  
DISTINCT GLOBAL  
BRANDS

Thorsten Kirschke  
Executive Vice President & Chief Operating Officer  
Carlson Hotels/Radisson Blu





HUGO BOSS



BURBERRY



HENRI BENDEL



VICTORINOX



MOODS OF NORWAY



PORSCHE DESIGN



PRADA BOUTIQUE @ NORDSTROM





# TOURISM AND ENTERTAINMENT

100 PLACES TO TAKE  
YOUR KIDS BEFORE  
THEY GROW UP  
- FROMMER'S

Mall of America® customers stay longer, spend more and come from a much farther distance than customers at other shopping malls. In fact, 99% of consumers are aware of the brand Mall of America. As a regional, national and international attraction it develops strategic partners, secures sponsors and attracts worldwide media.

#### KEY ATTRACTIONS:

Nickelodeon Universe®: Nation's Largest Indoor Nickelodeon® Theme Park featuring seven acres of unique entertainment including 27 rides and attractions

SEA LIFE® Minnesota Aquarium: 1.3 million gallon walk-through aquarium featuring more than 100 sharks and 4,500 sea creatures

The LEGO® Store – Pick-A-Brick wall with 180 different LEGO elements to choose from, a variety of play tables to inspire creativity and eight larger-than-life models including a LEGO Robot towering over 34 feet tall

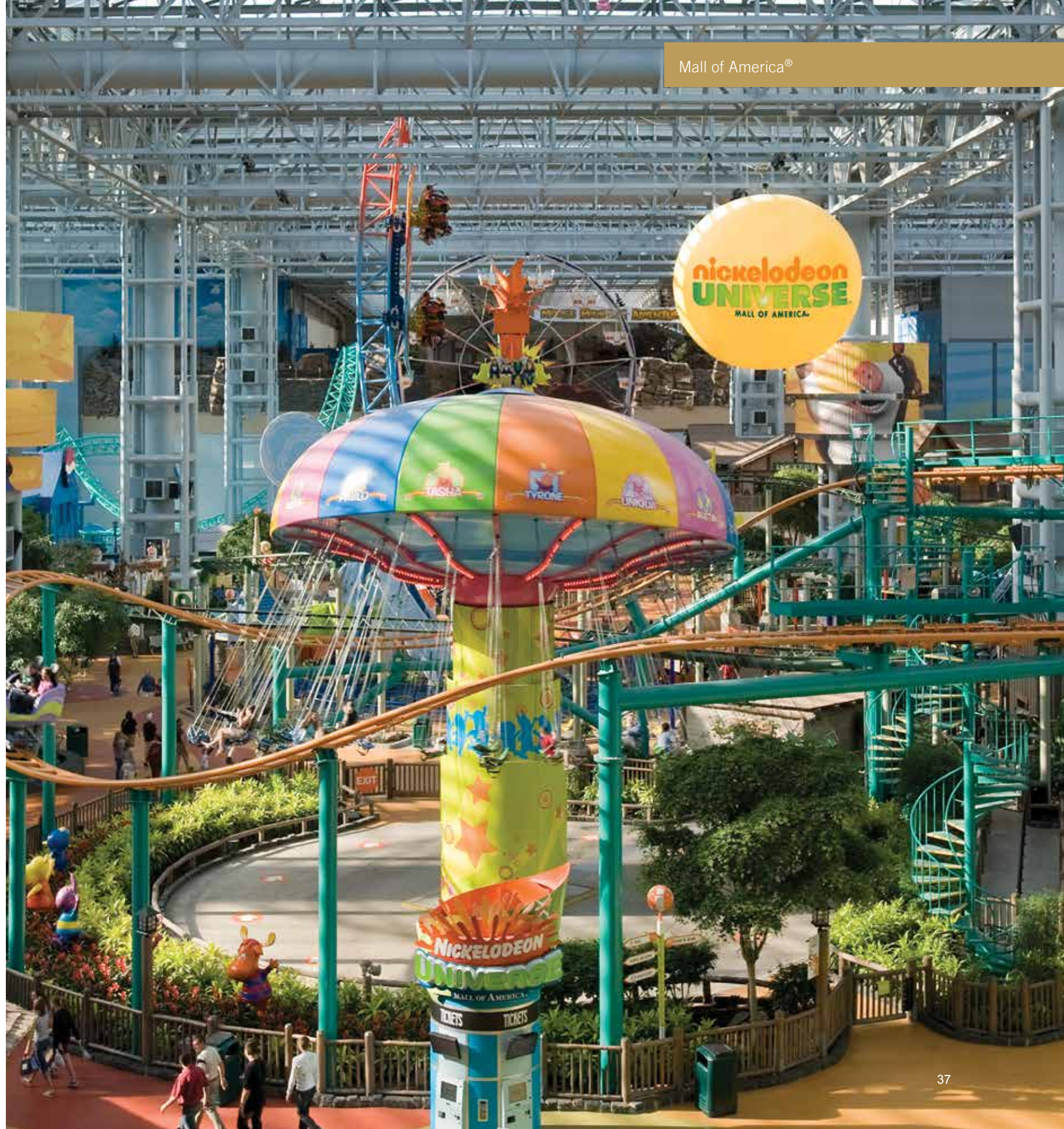
American Girl® - Girls and their family members and friends can shop for their favorite American Girl products, enjoy a meal in the Bistro, treat their doll to a new “do” in the Doll Hair Salon and celebrate special events

Moose Mountain Adventure Golf: an 18-hole miniature golf course

A.C.E.S. Flight Simulation: flight simulators that are duplicates of those used to train military pilots

Theatres at Mall of America®: 14-screen movie theatre complex





Mall of America®





# U.S.A. VISITOR MAP

## ZIP CODE ANALYSIS

Represents shoppers who made a purchase from across the USA during 2013

## 18 STATE TRADE AREA

|           |              |          |
|-----------|--------------|----------|
| Minnesota | Illinois     | Michigan |
| Wisconsin | Ohio         | Indiana  |
| Kentucky  | Tennessee    | Arkansas |
| Iowa      | South Dakota | Kansas   |
| Missouri  | North Dakota | Nebraska |
| Colorado  | Pennsylvania | Oklahoma |





# INTERNATIONAL TOURISM

## KEY INTERNATIONAL MARKETS:

|               |             |       |
|---------------|-------------|-------|
| Canada        | Germany     | Japan |
| Great Britain | Scandinavia | China |
| France        | Italy       | Spain |
| Mexico        | Netherlands |       |

## EMERGING INTERNATIONAL MARKETS:

|               |        |       |
|---------------|--------|-------|
| Latin America | Brazil | Korea |
| Russia        | Taiwan |       |

- About 35-40% of visitors to Mall of America® are tourists — people who live outside the 150-mile radius of Minneapolis/St. Paul
- 42% of non-residents choose Mall of America as their primary reason to visit the Twin Cities
- Nearly 10% of visitors are from outside the United States
- Mall of America offers nearly 80 travel packages from 36 countries on 5 continents represented on this map
- International tourists spend two-and-a-half times more than local residents
- 36 Bloomington hotels offer free shuttle service to and from Minneapolis/St. Paul International Airport and Mall of America



# MALL OF AMERICA<sup>®</sup> EXPANSION





# THE NEW GRAND ENTRANCE TO MALL OF AMERICA® OPENING AUGUST 2015

## OVERVIEW

*The Expansion will become the signature entrance and new “front door” to Mall of America.®*

Over 150,000 square feet of retail space will provide an opportunity to attract new tenants further enhancing the merchandise mix already available at the center. The merchandising strategy for The Expansion will focus on:

### **Level 1**

- luxury/aspirational tenants

### **Level 2**

- home-inspired tenants

### **Level 3**

- unique dining experience in a gourmet Food Hall that includes a market concept
- upscale full service restaurants
- upscale fast casual dining options



# THEATRE DIVISION



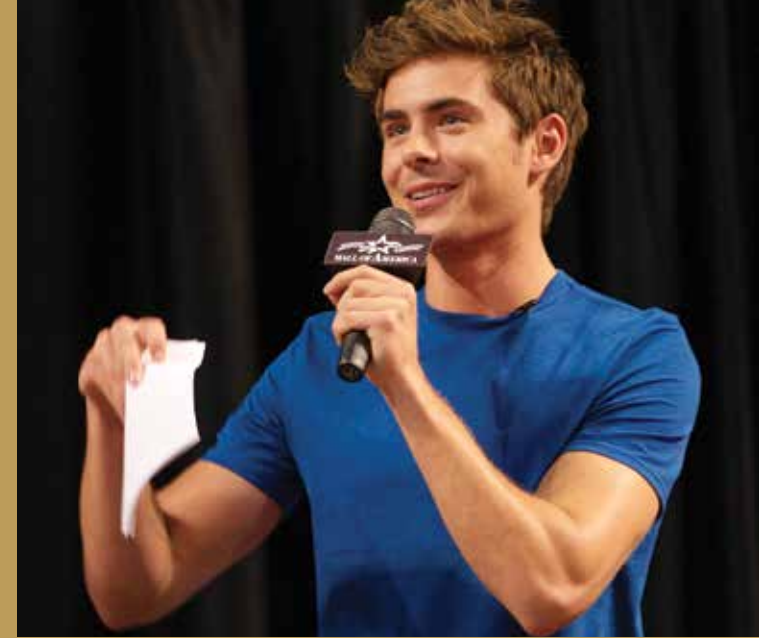


## STAR POWER

Theatres at Mall of America®, managed and operated by Triple Five® feature a 14-screen state of the art theatre with high-back rocker seats and digital & 3D screens. Through original promotions, market specific events, community events and custom accommodations, these theatres break tradition and give “movie goers” the very best movie theatre experience.

Experience movies like never before with the new D-BOX Motion Code™ seating. Theatres at Mall of America are one of 27 theatres in the world to have D-BOX seating. Within a 200+ seat 3D theatre, 30 D-BOX seats bring the full range of motions to life for movie viewers.

For moviegoers that are looking for the ultimate comfort and service, there is a 148-seat VIP Theatre. With plush seating and plenty of leg room, the VIP Theatre is complete with full service concessions along with beer and wine service seven days a week.







# ECONOMIC BENEFITS OF MALL OF AMERICA®



*Mall of America® generates over \$2 billion in economic impact annually and with the completion of The Expansion, that number is projected to double*

- Since opening in 1992, Mall of America® has had a significant and positive economic impact on the City of Bloomington, the Minneapolis/St. Paul Metro Area and the State of Minnesota.
- Mall of America is one of the largest tax payers in the state and has generated more than \$1.2 billion in state, county and municipal taxes since opening
- MOA™ currently employs 13,000 people and increases to 15,000 during the summer and holiday seasons; with the completion of The Expansion the number of employees is projected at 20,000
- Each year, over \$80 million in taxes is generated and the City of Bloomington estimates that Mall of America has generated four times more tax revenue than an alternative market-driven development
- Out-of-state tourists visiting MOA spend more than \$3.2 billion annually outside the Mall, on items such as hotel rooms, rental cars, dining, attractions, sporting events, etc.







# WORLD'S LARGEST WEST EDMONTON MALL®

*West Edmonton Mall is the world's most comprehensive retail, hospitality and entertainment complex. As the iconic prototype for mixed-use facilities, it remains the benchmark by which all other shopping centers are evaluated.*

Employing almost 24,000 people, WEM® is a fully integrated, climate-controlled tourism, entertainment and retail “city” of 5.3 million square feet. West Edmonton Mall® is home to more than 800 stores and services including 10 amazing attractions, a world-class hotel, the widest variety of retailers, 100 dining venues to suit all tastes and entertainment for all ages.

West Edmonton Mall's mission is to provide every guest with a unique shopping and entertainment experience. More than 30.2 million people, seven times the population of the Province of Alberta, visit the Mall each year, making it the province's number one tourist attraction.





Tiffany & Co.



Michael Kors



# REVITALIZATION & TRANSFORMATION

*West Edmonton Mall® is in the process of being transformed with a multi-million dollar renovation creating a renewed upscale environment.*

Since opening its doors, West Edmonton Mall has made the world's most coveted brands more accessible to Edmonton-area residents, Western Canadians and visitors from across Canada and around the world. A number of retailers, recognizing the exposure their brands would receive at West Edmonton Mall, made the Mall their first entry point into the Canadian market. Retailers such as Abercrombie & Fitch, Anthropologie, Bath & Body Works, Camper, Hollister, Pink, Urban Outfitters, Victoria's Secret and XXI Forever, for example, opened their first Canadian stores here. Iconic retailers DKNY, Dr. Martens, H&M, J.Crew, kate spade new york, Loft by Ann Taylor, Sephora and Tumi are among those who chose West Edmonton Mall for their first venture into the Western Canadian or Alberta market, and other retailers, including 7 For All Mankind, Apple, AIX Armani Exchange, BCBGMAXAZRIA, bebe, Build-a-Bear Workshop, Coach, Geox, Harry Rosen, HUGO BOSS, Lacoste, Lolë, MAC Cosmetics, Oakley, Pottery Barn, Scotch & Soda, Steve Madden, True Religion, Williams-Sonoma and Zara, made West Edmonton Mall their first – or only – Edmonton location.

In Fall 2012, Simons, Quebec's leading fashion retailer for more than 170 years, opened a 120,000 square foot location at West Edmonton Mall, their first store outside of Quebec.

In Fall 2013, Tiffany & Co. opened a prominent 3,000 square foot store in West Edmonton Mall, their first location in the Edmonton market. The arrival of Tiffany & Co. helped further distinguish West Edmonton Mall as a destination for luxury and high-fashion brands.

**“THE PERFORMANCE OF  
OUR WEST EDMONTON MALL  
STORE HAS EXCEEDED ALL  
OUR EXPECTATIONS.”**

**PETER SIMONS**



# TOURISM & ENTERTAINMENT

*A visit to West Edmonton Mall® is always an adventure. With over a dozen attractions and entertainment venues to choose from, you'll have a hard time deciding what to experience next!*

**World Waterpark:** world's largest indoor wave pool with more than 17 unique waterslides and play features including the world's largest permanent indoor bungee tower

**Galaxyland Amusement Park:** world's largest indoor amusement park featuring 24 rides and play areas including the world's largest indoor triple loop roller coaster

**Ice Palace:** regulation size hockey and skating arena

**World's Largest Indoor Lake:** complete with a replica of Christopher Columbus' Santa Maria

Scotia Bank Theatres  
@ West Edmonton Mall®

Professor WEM's Adventure Golf

Ed's Rec Room

Dragon's Tale Blacklight Mini-Golf

Marine Life

...and more!



# CASINO - AT WEST EDMONTON MALL, A TRIPLE FIVE WORLDWIDE DEVELOPMENT







Galaxyland











Ice Palace





*West Edmonton Mall<sup>®</sup>  
was recognized as The World's  
Largest Mall for 15 years by  
Guinness Book of World Records*

*West Edmonton Mall<sup>®</sup> is recognized  
in the Guinness Book of World  
Records as having:*

- World's largest indoor amusement park (24 rides and attractions)
- World's largest indoor triple loop rollercoaster (1,285 metres of track)
- World's largest indoor lake (complete with a replica of Christopher Columbus' Santa Maria)
- World's largest indoor wave pool (12.5 million litres of water)
- World's largest parking lot (20,000 vehicle capacity)
- World's tallest indoor permanent bungee tower (30 metres up and 30 metres down)

北美最大的





SIMONS



ZARA



ARITZIA



ANTHROPOLOGIE



STUART WEITZMAN



POTTERY BARN



BCBGMAXAZRIA



# ECONOMIC BENEFITS

## OF WEST EDMONTON MALL®

*Direct incremental expenditures in Alberta by visitors to West Edmonton Mall were \$12.9 billion*

The incremental impact takes into account only expenditures made and taxes generated directly as a result of the West Edmonton Mall® operations. In other words, these expenditures would not have been made and these taxes would not have been generated if the Mall did not exist.

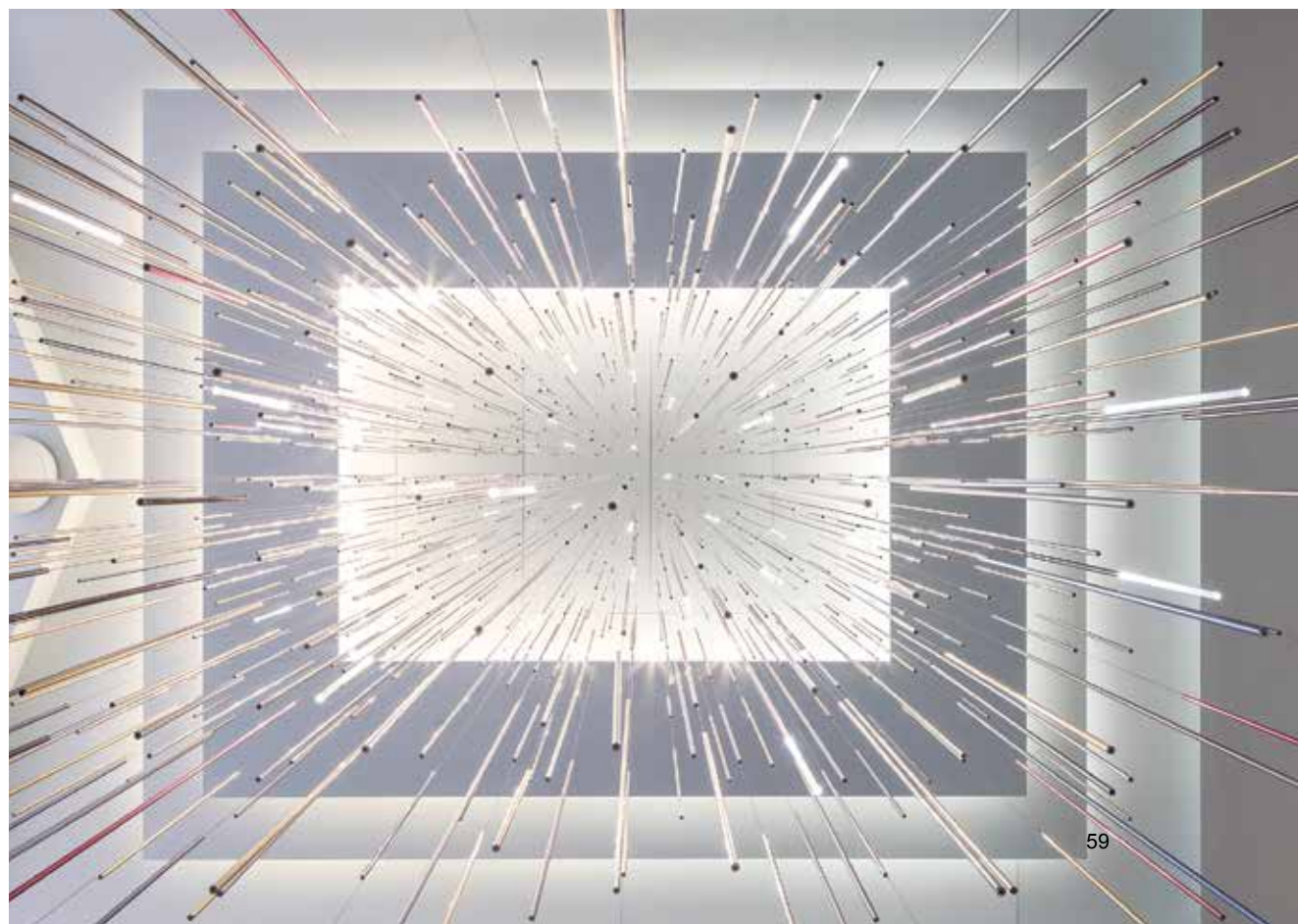
### **Key Findings, Incremental Impact, 1992-2012**

- WEM provided incremental value added (income) of \$17.1 billion
- WEM provided total of 350,000 incremental person years of employment  
This involves a sustained employment of 24,000 incremental full-time job equivalents
- WEM provided incremental labor income of \$10.1 billion
- WEM generated incremental tax collection of \$3.5 billion by the federal government
- WEM generated \$1.15 billion in incremental provincial taxes which the Government of Alberta would not have collected if the Mall did not exist
- WEM generated \$470 million in incremental local taxes which the local governments in Alberta would not have collected if the Mall did not exist
- For every dollar spent in WEM, \$1.25 is spent by the same tourists outside the Mall





Radisson BLU  
MALL OF AMERICA





Triple Five® Worldwide has an award winning marketing team in-house (staff of 50+) that specializes in:

- Brand Creation
- Universal Brand Awareness
- Growth Strategy
- Top of Mind Awareness
- Managing & Negotiating License Agreements
- Strategic Media Initiatives
- Working with over 1,500 Retail, Restaurant & Attraction Brands
- Tourism Marketing Programs Regionally, Nationally & Internationally
- Sponsorship Partnerships

and generates the following:

- Over 72 million annual visits to Mall of America® & West Edmonton Mall®
- Projected 40 million annual visits to American Dream™ bringing the total for three properties to over 112 million annual visits
- Achieves \$600-\$800 million annually in free publicity
- Leads the industry in social media
- Raises on average, over \$35,000 per day for non-profit organizations

## RETAIL & ENTERTAINMENT DIVISION

Triple Five owns & operates nearly 30 mall-based businesses including:

- Attractions
- Theme Park
- Water Park
- Movie Theaters
- Salon
- Hotel
- Restaurants
- Lounge
- Comedy Club
- Retail
- ... and more

that encompasses:

- Construction
- Store Design
- Financial Services
- Inventory Management
- Category Development
- Merchandise Design
- Loss Prevention
- Staffing
- Training





Triple Five, Chongqing City Project Currently Under Construction



# CHINA & ASIA DIVISION



MR. MARC VATURI  
VICE CHAIRMAN AND PRESIDENT  
OF CHINA AND ASIA DIVISION  
中國亞洲區副主席/總裁

Please be advised that no agreement, letter of intent or negotiation of any kind will be binding to Triple Five Worldwide in Asia or China, or its associated companies in Asia or China, unless it is signed only by the Chairman of Triple Five in North America, or by Mr. Marc Vaturi, the Vice Chairman and President of the real Triple Five in China at [marcv@triplefive.com](mailto:marcv@triplefive.com).

Important: Please note that a copy of all e-mails, correspondence, letters, and any communications of any kind, without exception, at any stage, and at any time, in regards to any project in China or Asia, must be copied directly to: [chairman@triplefive.com](mailto:chairman@triplefive.com), for his office to review.

我們在此提示各位，所有有關文件，合約或任何法律文件必需要有北美三五集團主席 Mr. Nader Ghermezian 自己親筆簽名，或者真正三五世界企業在中國或在亞洲的總裁/副主席 Mr. Marc Vaturi 的親筆簽名始有法律效力，否則的話則絕對沒有任何法律約束力。Mr. Marc Vaturi 的電子郵箱是 [marcv@triplefive.com](mailto:marcv@triplefive.com)

非常重要：請把所有有關的文件，書信，合約，及所有聯絡方式的證據。不分時間或進程，只要是與三五集團在中國或亞洲有關連的項目，都需要直接用電子郵件的方式馬上寄到[chairman@triple.com](mailto:chairman@triple.com)。由三五集團的高級行政人員進行核實其真確性。





# REAL ESTATE DIVISION



*Triple Five® Worldwide has a very experienced real estate team aggressively pursuing opportunities in over 25 cities in the United States, Canada & around the world!*

## REAL ESTATE

Triple Five® is one of North America's most diverse Development and Finance organizations with offices in major American, Canadian and global cities. Our major strength is versatility with a wide range of projects giving us the ideal expertise for creating successful mixed-use developments.

Triple Five and its affiliates' activities encompass the initiation, development, fruition and ownership of world-scale ventures in many fields including:

- Major shopping centers
- Municipal planning & development
- Revitalization programs & their implementation
- Tourism projects
- Urban entertainment destinations
- Recreation and amusement parks
- Hospitality projects
- Residential developments
- Commercial & industrial real estate
- Suburban communities







# MIXED-USE DEVELOPMENT

In addition to developing the world's first, second and third largest mixed-use developments, Triple Five® has developed the following projects:

In the United States and Canada, Triple Five operates in more than 25 cities. It has developed many residential, commercial and industrial projects and Triple Five has more than 30,000 residential units in various stages of planning and development.

Throughout Canada and the U.S. and worldwide, Triple Five is the developer of several large mixed-use developments including more than 3,000 single family houses, apartments and condominiums.





## URBAN REVITALIZATION

As an example, the one million square foot mixed-use redevelopment project now known as City Centre Mall is credited as being the catalyst that jump-started the revitalization and rejuvenation of Edmonton's downtown core. Linked by pedestrian skywalks to office towers, it is a high density "downtown" type project with a multi-story sky-domed, upscale retail mall anchored by a major department store and all-suite hotel. Triple Five® worked harmoniously with the City of Edmonton providing the financial backing and development expertise to realize this project.

## REAL ESTATE ACTIVITIES

The extensive real estate development experience of Triple Five in North America spans more than half a century specializing in land infrastructure, community planning and development, servicing, home construction and overall master planning. Triple Five is internationally recognized for its innovative development activities which include neighborhood and regional shopping centers, hotels, high-rise offices, apartments, mixed-use developments, master-planned communities, urban revitalization, sports facilities, amusement & entertainment venues, city planning, etc.

In the United States, Triple Five® has developed numerous commercial, industrial and residential projects and has master planned a significant number of quality communities. Triple Five is active in California, Washington, Colorado, Minnesota, Arizona, Nevada, New Jersey, New York, Florida and other states, developing various projects.

Triple Five activities are continued in Canadian cities such as Vancouver, B.C., Calgary, Edmonton, Alberta and Toronto, Ontario.

With its depth of experience in retail development, Triple Five is also developing many multiple neighborhood retail entertainment centers. These commercial developments combine cinemas, fine restaurants, specialty retail and neighborhood services in distinct, unique environments.

Triple Five also operates a home construction division and is developing many residential subdivisions and has developed and currently has under construction several thousand apartment units.

Apart from residential and industrial projects, Triple Five has unique commercial concepts which would substantially enhance the potential financial rewards inherent in its properties. Triple Five's track record demonstrates an ability to create extraordinary value in both residential and mixed-use developments.





# HOTEL DIVISION





*Triple Five Hotels have become known worldwide as a must-see destination resort. Triple Five® hotels are developed, owned and operated by Triple Five's Hospitality Division.*



Triple Five® Hotels Division has developed unique properties offering five-star ambiance and facilities. Rather than the traditional concept of “format” hotels, Triple Five develops accommodations to match specific market opportunities and needs such as all-suite hotels, convention facilities or apartment hotels. Wherever possible, these facilities are combined with strong traffic generators such as shopping and entertainment facilities.



Triple Five has also pioneered a successful new concept: Fantasyland Hotel, located within West Edmonton Mall®. Fantasyland Hotel offers visitors a unique experience. On each floor, guests can choose from executive style guest rooms or fantasy theme suites representing different countries, time periods and interests. These themes include Roman, Arabian, Truck, Coach, Polynesian and Eskimo room options.





# FRANCHISE & FOOD DIVISION







Triple Five® Worldwide currently owns & operates franchise and food divisions in the United States, Mexico and an on-line division and is currently seeking additional franchise opportunities worldwide. Listed below are some examples of the franchise and food businesses Triple Five has been successful with:

yogen früz

**pizza  
packet**  
PIZZAS CRAVE US

:10|minute  
manicure®

POSH Tomato



A close-up, macro photograph of several gold coins stacked on top of each other. The focus is sharp on the middle coin, showing its ridged edge and the texture of the metal. The lighting is warm and directional, creating strong highlights and deep shadows that emphasize the circular form and metallic sheen of the coins. The background is dark and out of focus.

# BANKING DIVISIONS



## BANKS (U.S. & Canada)

# PEOPLES TRUST ONE OF THE BANKING DIVISIONS OF TRIPLE FIVE® WORLDWIDE

Peoples Trust operates throughout Canada with its Head Office and Investment Centre in Vancouver, B.C., and branch offices in Vancouver, Calgary and Toronto. For more than 20 years, Peoples Trust has provided investment and lending services, estate and trust asset management, mortgage servicing as well as other banking services. Peoples Trust currently has in excess of \$6 billion in assets directly held and under management.

Peoples Trust has already issued in excess of \$10 billion in CHMC mortgages across Canada and has been the top issuer of multi-family mortgage back security programs for the last five years.

Peoples Trust is a significant issuer of Canadian Government Mortgage Backed Securities under the Canada Mortgage and Housing Corporation program. It is also an active participant in the Canadian market for other mortgage lending, both on a conventional and insured basis.

*[peoplestrust.com](http://peoplestrust.com)*





## *Peoples Trust is Canada's largest issuer of gift cards*

Peoples Trust is an issuer of consumer credit cards and Canada's largest issuer of gift cards. Products include secured gift and prepaid VISA® which opens the door to virtually all Canadian residents wishing to have a credit card and is specifically designed for those people who do not qualify for traditional unsecured cards due to:

- Financial difficulties in the past
- Lack of a credit history

Load your card at retailers or financial institutions and enjoy all of the benefits including:

- Zero dollar liability protection
- Worldwide acceptance at ATMs, retailers and Internet shops





A close-up, shallow depth-of-field photograph of several credit and gift cards. The cards are stacked, with a dark blue card in the foreground and a gold card behind it. The gold card's chip and embossed numbers are visible. A semi-transparent dark blue horizontal band is overlaid across the middle of the image, containing the text 'CREDIT CARD & GIFT CARD' in a gold, serif font.

# CREDIT CARD & GIFT CARD







# NATURAL ENERGY RESOURCES - OIL, GAS AND MINERALS



Triple Five® Natural Energy Resources division extends as far north as Edmonton, Alberta, Canada and as far south as Houston, Texas, U.S.A. Triple Five is diversified in many fields in petrol-chemical industries engaging in the exploration, acquisition and production of minerals, oil and gas properties.

Senior level management professionals are involved in the following:

**Production:** involvement in production to develop oil and gas reserves and other natural resources

**Business Management:** provides executive/project leadership in all general business areas, risk management, contingency planning, compliance and contractor management

**Technical Expertise:** includes shallow and deep drilling operations, extended drilling, multi-rig operations and related engineering

*Triple Five® currently owns and operates more than 500 oil and gas producing wells.*



# ENERGY COMPANIES



**TRIPLE FIVE WORLDWIDE**

**TRIPLE FIVE ENERGY**

**INTERNATIONAL EXPLORATION,  
PETROCHEMICAL**

**USA E&P  
COMPANIES**

**ENGINEERING**

**TRIPLE FIVE EXPLORATION  
& MINERAL RESOURCES**

**OIL, GAS, & COAL  
EXPLORATION  
DEVELOPMENT,  
OPERATIONS  
& DISTRIBUTION**

**MEI TRIPLE FIVE  
WORLDWIDE  
ENGINEERING LLC**  
([www.mei555engineering.com](http://www.mei555engineering.com))

**TRIPLE FIVE  
ENGINEERING**

**TRIPLEFIVE  
ENVIRONMENT  
ASSESSMENT &  
PROTECTION**

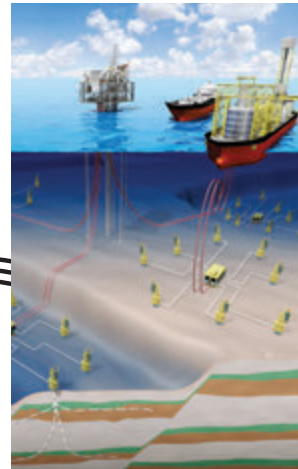
**PETROWORLD**

**OTHER  
AFFILIATE  
COMPANIES**





**ONSHORE/OFFSHORE  
EXPLORATION &  
PRODUCTION**



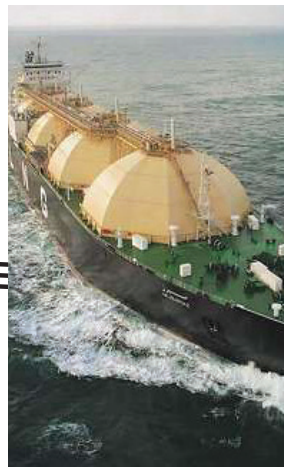
**SUB-SEA FIELD  
DEVELOPMENT**



**PIPELINES,  
GAS PROCESSING  
REFINERIES &  
LNG PLANTS**



**RE-GASIFICATION  
& OFFTAKE**



**LNG  
SHIPPING**

**TRIPLE FIVE  
ENERGY SERVICES**



**TRIPLE FIVE NAVAL  
SUPPLY & SERVICES**

TripleFiveengineersandmanufacturesHighPressureProductsand FittingsfortheNavyAerospace,DefenseandEnergyIndustries.Our innovativeproductsareusedinternationallyformarine,naval,oil&gas andgasbottlingapplications.





**RALPH W SCHOFIELD**  
CHIEF OPERATING OFFICER  
PLATINUM ENERGY RESOURCES  
TRIPLE FIVE WORLD GROUP

**RALPH W SCHOFIELD** CHIEF OPERATING OFFICER, PLATINUM ENERGY RESOURCES, TRIPLE FIVE WORLD GROUP

Mr. Ralph Schofield currently serves as Chief Operating Officer, Platinum Energy Resources, Inc. Previously, he was the President of Huber Energy, a business unit of JM Huber Corporation. Since 1992, Mr. Schofield has held senior executive positions at WellDog, Amerada Hess E&P U.S., and PanCanadian. He began his career at Amoco International and served in positions of responsibility overseas and in the U.S. Mr. Schofield has been recognized as an industry leader, twice addressed the G-7 on energy policies, served on boards and advisory boards at three major universities, and twice on industry association executive boards at Canada Energy Industry Association and National Ocean Industries Association (NOIA). Mr. Schofield served as an official energy industry spokesperson from 1998 to 2001, addressing the Gulf of Mexico Deepwater/Ultradeepwater Royalty issues and the protection of gulf coast waters, presenting to the DOE, DOI, and MMS. He expresses strong beliefs about protecting our environment while developing oil and gas in the U.S. In 2009, Huber won the U.S. government's (DOI) Best Environmental Practices Award for Energy under his leadership.

Mr. Schofield has had the fortune to participate in and direct E&P teams involved in discovering, developing and producing oil and gas in Canada, the U.S. onshore and GOM, the Middle East, North Africa, West Africa and the North Sea.





**AL RAHMANI**  
VICE-CHAIRMAN AND CHIEF EXECUTIVE  
OFFICER, TRIPLE FIVE WORLDWIDE  
ENGINEERING

**AL RAHMANI** VICE-CHAIRMAN AND CHIEF EXECUTIVE OFFICER, TRIPLE FIVE WORLDWIDE ENGINEERING ([WWW.MEI555ENGINEERING.COM](http://WWW.MEI555ENGINEERING.COM))

With a Master of Science Degree in Civil and Environmental Engineering from the University of Massachusetts, Mr. Al Rahmani brings extensive knowledge and experience in the area of land, infrastructure development and oil and gas development to Triple Five. Mr. Rahmani, along with 450 full-time Triple Five hydrocarbon-related engineers and planners under his supervision, has worked on a wide range of projects around the world. Mr. Rahmani has the expertise to lead a project from conception to development and oversees the engineering design and construction management of such developments. Some of these projects include hydrocarbon-related projects, a sea port with all related facilities, an airplane hangar, hospitals, hotels, highways, bridges and tunnels, mixed-use city centre developments, pipeline oil and gas reservoirs, more than 1000 operating oil and gas wells, and waste recycling facilities.



# T5 ENERGY TEAM



**RYAN MARTIN**  
PRESIDENT, PETROWORLD,  
A TRIPLE FIVE ENERGY  
GROUP COMPANY



**WILLIAM F. FORDTRAN**  
PE., P.M.P. – VICE-PRESIDENT OF  
OPERATIONS, COO OF  
ENGINEERING DIVISION



**CHESTER L. SACKETT**  
SENIOR VICE-PRESIDENT  
ENGINEERING DIVISION



**DOUGLAS ERWIN**  
P.E., SENIOR PROJECT  
MANAGER



**MONICA RAMERIZ**  
SENIOR PROJECT ENGINEER  
& MANAGER



**TROY WEISS**  
SENIOR PIPING & EQUIPMENT  
DESIGNER



**CHRISTOPHER  
GUILLORY**  
PIPING DESIGNER &  
DRAFTING SUPERVISOR



**DAVID DUDNEY**  
PROCESS ENGINEERING LEAD &  
SENIOR VICE PRESIDENT,  
ENGINEERING DIVISION



**JEFFERY P. BARTON**  
SENIOR PROJECT ENGINEER &  
PROJECT MANAGER



**PATRICK C. MATUSEK**  
PE., R.P.L.S., SURVEYING  
BUSINESS STREAM VICE-  
PRESIDENT



**JOHN T. HAN**  
P.E., RESERVOIR  
ENGINEERING MANAGER



**CLAUD D. RIDDLES**  
OPERATIONS MANAGER



**ROGER COLE**  
GEOSCIENCE MANAGER



**RUBEN COLCHADO**  
CPA, MBA, VICE PRESIDENT  
FINANCE



**T. CHRISTIAN OGDEN**  
MANAGER – LAND & LEGAL



# T5 ENERGY TEAM



**KIMMY WATSON**  
MANAGER OF HSE  
& COMPLIANCE



**KURT HAGEN**  
SENIOR VICE-PRESIDENT OF  
DEVELOPMENT FOR TRIPLE  
FIVE WORLDWIDE



**LUIGI ZORZETTO**  
SENIOR VICE-PRESIDENT,  
TRIPLE FIVE WORLDWIDE



**MATHEW MCLASH**  
GENERAL COUNSEL, TRIPLE  
FIVE WORLDWIDE



**FRANK RENO**  
PRESIDENT AND CHIEF  
EXECUTIVE OFFICER,  
PEOPLES TRUST BANK



**IRA PERLMUTER**  
MANAGING DIRECTOR,  
INDUSTRIAL DIVISIONS



**MARTIN WALRATH**  
PRESIDENT AND CHIEF  
FINANCIAL OFFICER, TRIPLE  
FIVE BANKING DIVISIONS



**GLENN PACE**  
PRESIDENT, WELLINGTON  
CORPORATION OF NORTHERN  
CALIFORNIA, PEMBROOK CITY  
PLANNING AND URBAN  
DEVELOPMENT



**OSVALDO L. GOTERA**  
DIRECTOR OF BUSINESS  
DEVELOPMENT, ENGINEERING



**ROBERT D. RUTTER**  
VICE PRESIDENT EXPLORATION,  
PETROWORLD, A TRIPLE FIVE  
ENERGY GROUP COMPANY



**LON KASHA**  
VICE PRESIDENT OPERATIONS  
AND ENGINEERING,  
PETROWORLD, A TRIPLE FIVE  
ENERGY GROUP COMPANY



**GARY HANSON**  
VICE PRESIDENT  
DEVELOPMENT, TRIPLE FIVE





# SOLAR ENERGY DIVISION





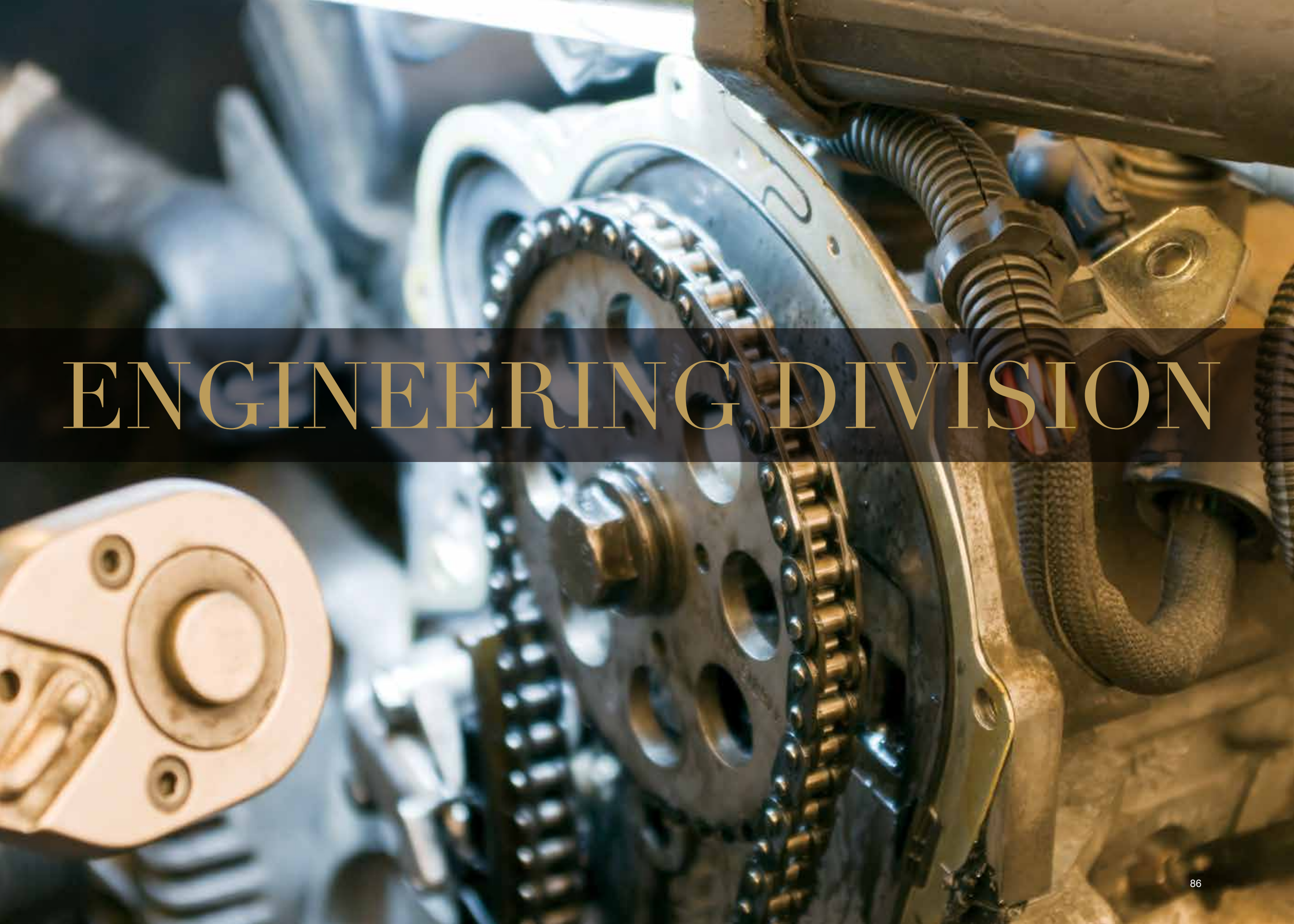
# GROUP SOLAR USA

An independent affiliated company of Triple Five Worldwide, provides solar solutions to the energy sector of our portfolio. Group Solar USA designs, builds and installs products for large scale commercial (airports) and residential use. Products include: roof tops, stand-alone floor mounts, carports, and street lights.

[groupsolarusa.com](http://groupsolarusa.com)







# ENGINEERING DIVISION



*Triple Five® affiliated engineering provides quality project management, engineering, procurement and construction management services to industrial, commercial and public sector clients.*

Triple Five® Affiliated Engineering helps develop and implement practical solutions. Triple Five has assembled several hundred skilled work teams under a single flexible organization that apply the know-how and resources needed to address the client's specific needs.

Triple Five Affiliated Engineering is a full engineering service company with a team of over 300 engineers, surveyors, scientists and planners and is a leading provider of project management, engineering, surveying and related support services. Deeply committed to our clients' success, our company has built an organization with extensive experience and a corporate culture dedicated to adding value at every phase of a project. Value is created through rigorous project management, proper application of resources, effective internal controls and continuous improvement practices.





## OIL & GAS DIVISION

The Oil & Gas Division brings a results-oriented approach to engineering services and specialties in fast project turnaround times and the seasoned professionals and skilled field personnel understand the upstream oil and gas business. Expertise includes production facilities, processing plants, pipelines, gas storage and process safety management.

## INDUSTRIAL DIVISION

The Industrial Division maintains strong local partner relationships with petrochemical, refining, materials handling and power generation clients. Project managers, engineers, designers and support personnel provide effective solutions. Expertise includes terminals and refineries.

## INFRASTRUCTURE DIVISION

The Infrastructure Division has two decades of experience providing project management, engineering design, surveying and support services to private and public sector clients. Expertise includes roads and bridges, water and wastewater, marine docks and terminals and subsurface utility engineering.

## SURVEYING

As an experienced provider of surveying and digital mapping services and utilities, the most appropriate technology is used including GPS, wireless and digital equipment. Where quality overrides production, the highest quality of conventional equipment is required. Our expertise includes roads & highways, pipelines and subsurface utility engineering.

## MUNICIPAL AND MASTER PLANNING

Complete planning services including concept and feasibility studies, capital forecasting, community planning, development of multi-use strategies, economic impact studies and structuring of private-public partnerships. Typical developments that are impacted include municipalities, retail destinations, primary, secondary and post-secondary educational facilities, recreational facilities, master-planned residential communities, commercial and industrial areas and medical service providers. Projects also include analysis of existing developments for expansion and/or revitalization efforts.



# POWER GENERATOR SET MANUFACTURING



Advanced Manufacturing and Power Systems, Inc. (“AMPS”) is a leading manufacturer of Hurricane Resistant, sound attenuated generator sets. AMPS has supplied generator sets to Macy’s NY, the Brooklyn Performing Arts Center, the FBI, hospitals, nursing homes, the Atlantis in the Bahamas, etc.

[amps.cc](http://amps.cc)







*For almost 50 years, Wayne Engineering Corporation, a division of Triple Five® has provided customers worldwide with the latest in refuse collection equipment.*

Wayne Engineering is a leading manufacturer of automated side loaders, manual side loaders, satellite vehicles, rear loaders, recycling vehicles, garbage trucks, trash trucks and refuse trucks including the Curbtender, Pup, Royal GT, PowerLynx, Super Series and the CargoMaster.

The facility in Cedar Falls, Iowa is supported by an outstanding team of experienced engineers and highly trained craftsmen to guarantee quality and customer satisfaction, their ultimate goal.

[wayneusa.com](http://wayneusa.com)

# TRUCK MANUFACTURING DIVISION



# TECHNOLOGY DIVISION

INVENTIONFUND.COM

Triple Five®, through its investment division and affiliates, actively seeks and invests in high technology companies. These investments are in diverse sectors and reflect Triple Five's focus to both support and benefit from emerging technologies. Further, Triple Five looks for companies which would benefit from high-level business and governmental relationships around the world.

Through its technology interests, Triple Five provides capital funds and expertise to advance various fields.

Triple Five's Technology Division is offering Venture Capital in the fields of Multimedia, Telecommunications, Bio-tech, Internet, Wireless, Cable, Fiber Optics, Networking, Computer Software, E-Commerce, Semiconductors and more.

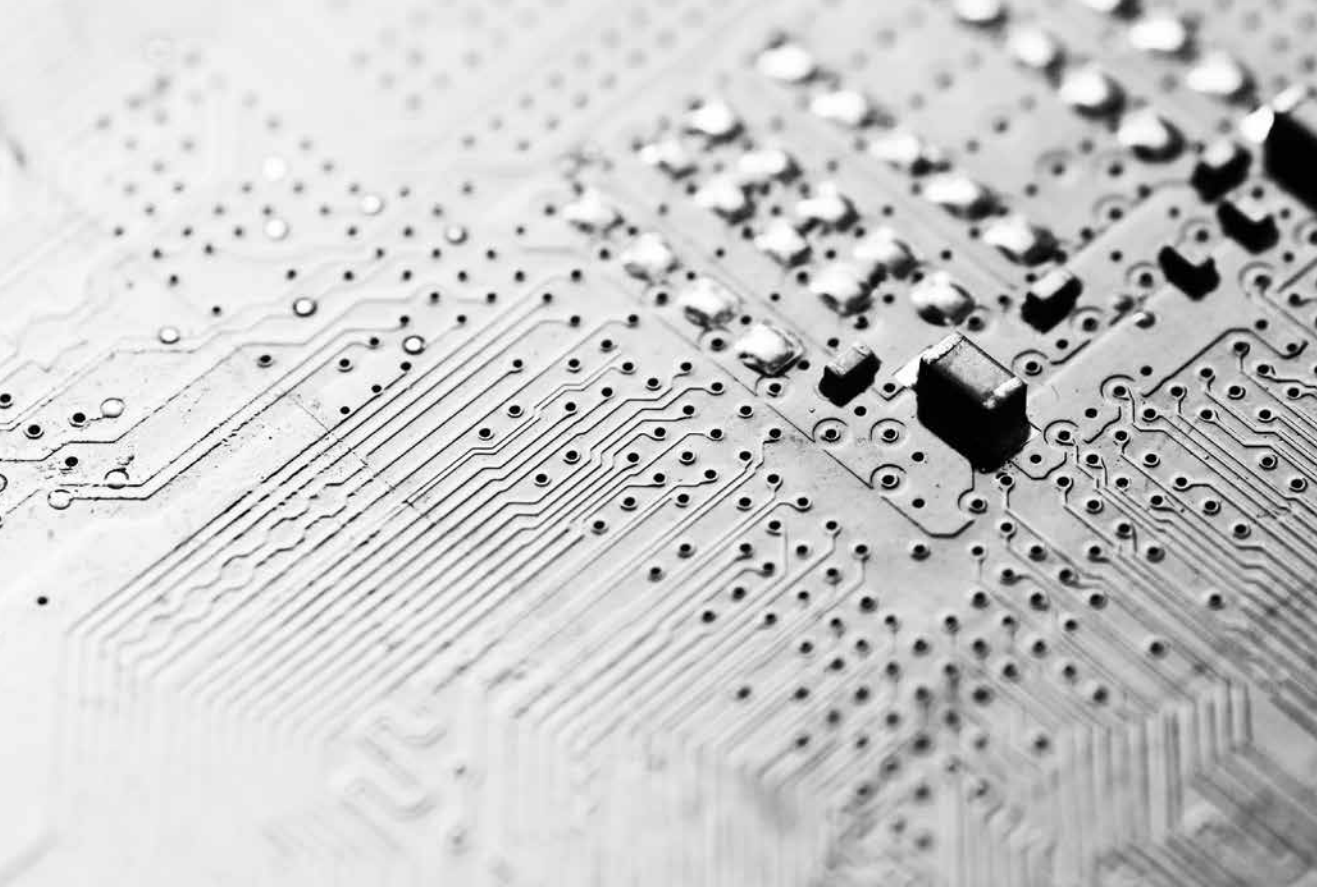
Triple Five is interested in high-growth opportunities and generally seeks to invest in companies which have significant, recurring and future revenues, as well as a reasonable path to profitability.

On the private equity side, Triple Five focuses on minority participation, control investments or buyouts of companies with strong management teams and outstanding growth prospects. Triple Five looks for companies that have unique or interesting products with a defensible business model and are also interested in companies which may be in financial distress or bankruptcy, provided the above criteria are met.

**Any individual or entity that has an idea, new invention or business opportunity in technology or related fields should submit an outlined brief, limited to 15 lines, to:**

***inventionfund.com***





## T5 CAPITAL

T5 Capital is a venture capital firm focused on investing in early stage innovative and disruptive technology companies. Some of the companies in our current portfolio include:



Shopular, Nimble, Piqora (formerly Pinfluencer), Appboy, Chirpme.com, Ellie, Rockbot, MAZ, Nutanix, Riskified, Commerce Sciences, Paidpiper, Malltip, moment.me, Scaligent

***T5capital.com***



The background of the slide is a vibrant sunset or sunrise. The sky is filled with large, billowing clouds in shades of orange, yellow, and red. The sun is partially obscured by the clouds, creating a bright, glowing effect. In the lower portion of the image, the dark silhouette of an industrial factory or power plant is visible, with several smokestacks emitting plumes of white smoke that rise into the air. The overall atmosphere is one of intense energy and power.

# NUCLEAR ENERGY ENGINEERING



Nuclear Energy Engineering specializes in state-of-the-art project planning and execution methods. Our project management and technical staff are highly experienced in the nuclear industry and in performing all aspects of project execution for these large complex projects.





A high-speed industrial manufacturing scene. A drill bit is cutting through a metal workpiece, creating a large splash of white coolant. A hand is visible on the right, holding a tool. The background is dark with many small white particles, possibly metal shavings or coolant droplets. The text "INDUSTRIAL MANUFACTURING DIVISION" is overlaid in a gold, serif font across the center.

# INDUSTRIAL MANUFACTURING DIVISION





## DIAMONDGEAR INDUSTRIAL MANUFACTURING LTD.

DiamondGear Industrial Manufacturing Ltd. is a Canadian manufacturer based in Edmonton, Alberta that packages various low and medium voltage components into custom-made enclosures.

The DiamondGear facility is CSA certified up to 25 KV and approved to supply arc proof breakers Type "C" to 15 KV. This certification has enabled DiamondGear to become a large OEM purchaser resulting in pricing and packaging of name brand equipment that is now a cornerstone of DiamondGear's business.

DiamondGear recognized a need for a "quick ship" manufacturing company to fill a void in the industry and, with the vision of providing highly engineered products at competitive prices, DiamondGear is now recognized as a major competitor in the industrial electrical industry.

*[diamondgearIM.com](http://diamondgearIM.com)*





# BIOTECHNOLOGY DIVISION



# RESEARCH AND DEVELOPMENT

The Life Science division specializes in the development of new technologies for fast, ultra sensitive and high-throughput genomics and proteomics analysis. Celonex has developed a unique new microarray platform in CeramiChip™. This new platform can be used for both DNA and protein microarray and clearly surpasses glass-based platforms in many respects. Using its unique micro array system, Celonex is the only company worldwide that manufactures and commercializes various DNA micro arrays for functional genomic studies of many important human viruses such as HIV1/2, human herpes viruses (HHV1-8), etc. Celonex has also developed a non-enzymatic DNA amplification technology that can efficiently intensify the detection signals on different genomics and proteomics platforms used for ultra sensitive detection in other molecular or immunochemical assays. Furthermore, Celonex is a fast expanding company that places an emphasis on proteomics and production of specific monoclonal antibodies against the entire human proteins.

The Celonex Pharmaceuticals division has recently been created to discover new drug targets and to develop more efficient drug delivery systems, using Celonex's advanced genomics and proteomics technologies and information. Our current focus is on hypertension and its associated diseases such as chronic high blood pressure, heart attack, stroke, kidney failure, glaucoma, diabetes, etc. In the hope of finding new drug targets for such diseases, Celonex continues to discover the structure of a small molecule referred to as parathyroid hypertensive factor (PHF). This molecule has been clinically linked to high blood pressure and has also been shown to directly cause hypertension in a model organism.

Celonex Pharmaceuticals and Celonex Life Science are located in Edmonton, Alberta.

Celonex is owned and managed by Triple Five.®







# NATIVE AFFAIRS



With a clear understanding of the connection our First Peoples of North America have to the land, and their strong desire to create economic wealth for their people, Triple Five® will be offering the following opportunities to First Nations of Canada and the Native Tribes of America:

- Prepaid credit card programs for payroll, social programs and other programs that require writing a check on a continuous basis for its members
- Capital management and consultation
- Joint Venture agreements with the First Nations of Canada and Tribes of the United States
- Development of casinos, residential, commercial and industrial, on or off reservation
- Business and economic development
- Exploration and development of mineral resources
- Exploration and production of oil and gas





Giving back to the communities which have given so much of themselves is a pleasure and responsibility to which Triple Five® is very dedicated, both as a family and as an extended “corporate family.” Triple Five’s philanthropic giving is multimillion dollars annually.

Triple Five is helping to serve individuals and communities not as an obligation, but rather a blessing, privilege and family dedication. Triple Five regularly donates to more than 200 charities, services, schools, associations, societies and medical care and research organizations in the United States, Canada and internationally.

The organizations supported by Triple Five vary widely, ranging from Big Brothers and Big Sisters to the Diabetes Foundation; from Cystic Fibrosis to Special Olympics; and numerous elementary, junior & high schools including local public education; and from Make-A-Wish Foundation to Young Life Ministries both in Canada and the United States.

As a nonpolitical organization, Triple Five makes donations to all religious organizations from synagogues to mosques to churches.

# PHILANTHROPY & COMMUNITY COMMITMENT







# PHILANTHROPY INVOLVEMENT WORLDWIDE

1 Roof Community Housing  
1006 Summit Avenue Society  
A Place to Call Home  
Aamerica Brain Tumor Association  
Abbey's Hope  
Abbey's Hope Charitable Foundation  
Abigail Buckner Foundation  
Ability Building Center  
Access Press, Ltd.  
Achieve Services, Inc.  
Adult Education Centre Alberta College  
Advocates for Family Peace  
AFAA  
Afinity Plus Foundation  
Ain Dah Yung Center  
Aitkin Women of Today  
Alberta Child and Family Services  
Alberta Deaf Sports Association  
Alberta Health  
Alberta Heart Institute  
Alberta Special Olympics  
Alexandra House  
Alexandria Area Hockey Assoc.  
Alex's Lemonade Stant  
Alex Taylor School  
Algona Community School Foundation  
Algonac Youth Football League  
Alison's Hope for Hearing  
Alliance for Women in Media  
Allied - THA  
Allina Hospice Gala  
Alix Max School  
Al-Maa'uun  
Alpha Phi Foundation  
Alpha Phi Red Dress Gala  
ALS Association  
Alzheimer's Association MN-ND Chapter  
Ambassadors of the St. Paul Festival/Heritage Foundation  
America Legion Brainerd  
American Cancer Society Cedar Rapids, IA  
American Cancer Society MN  
American Cancer Society Sioux Falls, SD  
American Diabetes Association  
American Heart Association  
American Indian Cancer Foundation  
American Liver Foundation American Lung Association  
American Marketing Assoc.  
American Association of Zookeepers

AmeriCorps  
Amery Area Community Center Amplatz  
Children's Hospital Angellica Cantanti Youth  
Choirs Animal Humane Society  
Animal Lifeline of Iowa  
Annex Teen Clinic  
Anoka Area CoC  
Anoka County 4-H Youth Development Program  
Anoka Cty Community Action Program  
Anoka Ramsey Comm. College Foundation  
Apple Valley Firefighter's Relief Association  
Archbishop High School Archbishop Jordon  
High School  
Archbishop O'Leary Council Knights of  
Columbus  
Ardrossan Minor Hockey Association  
Armatage Neighborhood Summer Festival  
Arnell Memorial Humane Society  
Arrow Days Philanthropy  
Arthritis Foundation  
The Arthritis Society  
Ascension Place  
Asian American Journalists Association  
ASPIRE trp inc  
Associated Ambulance  
Associations of the United States Army  
Assumption School  
Ataxia Development U of M  
Austin Greyhounds Baseball  
Autism Speaks  
Autism Speaks  
Aveda's Clean Water Project  
Avon Area Arts Council

Backing the Blue Line  
Balwin Junior High School  
Belgravia School  
Barnesville Thursday Nite Lions  
Barron Police K-9 Unit  
Basilica  
Basilica Landmark  
Bay Days Silver Bay & Beaver Bay, MN  
BC Child Services  
Be The Match Foundation  
Becoming an Outdoors Woman  
Beebe Lake Improvement Association  
Bei Dou Xing Group  
Bertha-Hewitt Sports Boosters

Beth El Synagogue  
Betty Brinn Children's Museum  
BFW Charities  
Big Brothers and Big Sisters Associations  
Big Brothers Big Sisters Fox Valley Region  
Big Brothers Big Sisters Greater Twin Cities  
Big Brothers Big Sisters NE Wisconsin  
Big Brothers Big Sisters of Central Minnesota  
Big Brothers Big Sisters of Clinton  
Big Brothers Big Sisters of Fond du Lac  
County Big Brothers Big Sisters of NC  
Wisconsin  
Big Brothers Big Sisters of NE Wisconsin  
Big Brothers Big Sisters St. Paul  
Big Brothers Big Sisters Northcentral WI  
Big Stone Area Coc  
Bikers Against Child Abuse  
Bissell Centre  
Blaine Band Boosters  
Blaine HS Boys Hockey Team  
Blair's Tree of Hope  
Blessed Kateri School Council  
Bloomington Chamber  
Bloomington CoC  
Bloomington Convention and Visitors Bureat  
Bloomington FastPitch  
Bloomington Police Department Bloomington  
Rotary  
Bloomington Sister City  
Bloomington Youth Soccer Club  
Blue Earth Community Library  
Bolder Options  
Boy Scout Troop 131  
Boy Scout Troop 29  
Boy Scout Troop 514  
Boys & Girls Club  
Boys and Girls Clubs of Edmonton  
Boys & Girls Club of Menominee/Marinette WI  
Boys & Girls Clubs Menominee, MI  
Boys & Girls Clubs of the Twin Cities  
Boys and Girls Club of MN  
Bon Accord Atom "A" Hockey  
Brainerd Public Schools Foundation  
Bras Across The Grand  
Breanna's Gift  
Bridges to Learning  
Bridging  
Bringing Life Full Circle fundraiser



Britannia School  
 Brooklyn Park Rotary  
 Brotherhood, Inc.  
 Brown County Humane Society  
 Brynn's Fight for Sight  
 Buchanan County Animal Shelter  
 Buffalo Ridge Pheasants Forever  
 Buffalo Youth Hockey Association Burlington Area CoC  
 Burn Aid-Burn Center Regions Hospital  
 Burnsville Athletic Club  
 Burnsville Baseball Boosters  
 Butler County Relay for Life  
 Burnsville CoC  
 Burnsville HS Girls Softball Booster Club  
 Burnsville Noon Rotary Club  
 Burnsville Rotary Club  
 Business Voice TV - Jerry Bronston  
 Cal Reinhardt  
 Calahoo Prenovice Hockey Association  
 Call to Islam  
 Calmar Hockey Association  
 Cambridge Isanta Red Line Hockey Club  
 Cameron James Kuester  
 Camp Courage  
 Camp Fire Minnesota  
 Can Do Canine Gala  
 Canadian Islamic Center Alrashid Mosque  
 Canadian Islamic Centre Daralfatwa Center  
 Cans Festival  
 Carnival of Champions Kids Cottage Canadian Armed Forces  
 Canadian Association of Medical Radiation Technologies  
 Canadian Cancer Society Canadian Cystic Fibrosis Foundation  
 Canadian Diabetes Foundation  
 Canadian Paraplegic Association Canstruction  
 Canadian Red Cross  
 Capital Health  
 Care Providers of MN Foundation  
 Caring for Cats  
 Caringbridge  
 Carlson MBA Charity Auction  
 Carpenter St. Croix Valley Nature Center  
 Catholic Charities of St. Paul and Minneapolis  
 Catholic Social Services

Celiac Association  
 Centennial Area Education Foundation  
 Centennial Bands Booster Bazaar  
 Center For Families  
 CentraCare Health  
 Cerebral Palsy Association  
 CGAA Hockey Association  
 CGAA Soccer Fundraiser  
 Chad Greenway's Lead The Way Foundation  
 Charlotte Garman Cancer Benefit  
 Chaska Chanhassen Hockey Association Chaska Rotary Foundation  
 Chaska Youth Softball Association  
 Cheerful Givers  
 Cheryl Brauer - Henry Foods SA  
 The Chevan Sickle Cell Society  
 Child Development and Learning Center  
 CHILD, Inc.  
 Children's Cancer Research Fun  
 Children's Defense Fund  
 Children's Heart Clinic Minneapolis Children's Heartlink  
 Children's Hospital  
 Children's Hospital Association  
 Children's Hospitals and Clinics of Minnesota  
 Children's Law Center of MN  
 Children's Miracle Network  
 Children's Miracle Network Sparta, WI  
 Children's Museum  
 Children's Surgery International  
 Children's Theatre Company  
 Chippewa County Caregiver Program Chippewa Valley Technical College  
 Chippewa Valley Youth Club  
 Chisago Lakes Lions Club  
 Chisholm KIDS PLUS  
 Cinco de Mayo Spanish Education Fund  
 City of Lakes Community Land Trust  
 City of Savage Recreation Division  
 City of Sheboyhgan Falls Fire Department  
 Clorox Sales Company funddraiser  
 Coalition for Children  
 COFHED  
 College Possible  
 Common Bond  
 Community Aid Elk River  
 Community Foundation of Dunn County

Community Impact Programs, Inc.  
 Community Involvement Programs  
 Community Partners with Youth  
 Community Services  
 Companions For Children  
 Confidence Learning Center  
 Continental Ballet Company  
 Corks for CASA  
 Corner House  
 Cops With Cancer  
 Cottage Grove Area CoC  
 Cottage Grove Police Office Benefit Country Kids 4-H Club  
 Country Manor Foundation  
 Courage Center  
 Crawford County Fair Assoc.  
 Cresstview Senior Communities  
 Crohn's & Colitis Foundation of America MN/Dakotas  
 Cross Cancer Institute  
 Crow Wing County Child Protection Team Cruise for Troops  
 Crutchfield Dermatology Foundation Cub Scout Back 481  
 Cub Scout Pack 299  
 Cub Scout Pack 477  
 Cuba Mosque  
 Cullen Children's Foundation CureSearch for Children's Cancer  
 Cyclic Vomiting Syndrome Assoc.  
 Cystic Fibrosis Foundation  
 Dan Knott Junior High School  
 Date for Life Children's Cancer Research Fund  
 Delta Waterfowl Crow River Chapter Dental Health Month  
 Des Moines Symphony  
 Detroit Lakes Imaginatn Library  
 Devon Ringette  
 Disabled American Veterans  
 Domestic Abuse Project  
 Down Syndrome Family Group  
 D.S. MacKenzie School  
 Ducks Unlimited S. Metro Flyway Chapter Dunn County Historical Society  
 Eagan Citizen's Crime Prevention Association  
 Eagan Girl Scouts

Eagan Wave Soccer Club  
 Eagle's Healing Nest  
 East Africa Area Studies Group  
 East Side Neighborhood Services  
 Eastview Lightning Hockey Association Eating Disorder  
 Education Organization Emergency Response Department  
 Edmonton Firefighters  
 Edmonton Police Service  
 Edmonton Women's Shelter  
 Ecole Elementaire Queen Street School  
 Ecole Mountain School  
 Ecole Bellevue School  
 Ecumen  
 Edina Concentration and Visitors Bureau  
 Edinburgh USA  
 EDIT  
 Edmonton Block  
 Edmonton John Howard Society  
 Edmonton Kyokushin Karate Club  
 Educate Tansania  
 Elim Care, Inc.  
 Elimcare Senior Services  
 Elizabeth Fry Society  
 Elizabeth Panning Scholarship Fund  
 Elk River YMCA  
 ELLersie Elementary School  
 Elmwood Elementary School  
 Emergency Foodshelf Network  
 Emerson's Hope  
 Emma B Howe YMCA  
 Epilepsy Foundation of Minnesota  
 eQuality  
 Essentia Health Foundat1on  
 Fairchild Spor  
 Families Achieven Success Today  
 Family Enhancement Center  
 Family Links  
 Family and Social Services  
 Family Values For Life  
 Family Pathways  
 Family Services of Racine  
 Family Resource Center Fond du Lac, WI  
 FamilyWise Services  
 Fargo Moorhead Chamber Choral  
 Farming Fire Auxiliary



Farmington Area Enhancement Group  
 Farmington Health Services  
 FBI Minneapolis  
 Festival Place  
 Feed My Starving Children  
 Fight For Merissa Fundraiser  
 Fil-Minnesotan Association  
 First District Association  
 First Witness Child Advocacy Center  
 Fishing For Life  
 Flavor of the North United Way  
 Food Pantry of Marinette County  
 For Jake's Sake  
 Forest Lake Fire Department  
 Fort Saskatchewan Minor Hockey Association  
 Foundation Fighting Blindness  
 Fraser Annual Gala  
 Fraser Walk for Autism  
 Frazee Fire Department  
 Free Clinic of the Greater Menomonie Area  
 Freeborn County Relay for Life  
 Freedom Flight, Inc.  
 Freeman Regional Health Services Foundation  
 FR. Haythorne School  
 Friends in NEED Food Shelf  
 Friends of St. Paul College  
 Friends of the Cokato Area Library  
 Friends of the Minnesota Orchestra  
 Friends of the Orphans  
 Friends of the perham Area Public Library  
 Friends of the Ramsey County Libraries Gigi's  
 Playhouse  
 Garrison Thunderbolts  
 George H. Luck School  
 George P. Vanier School  
 Gibbons Fire Department  
 Gilda's Club Twin Cities  
 Gillette Children's Network  
 Girl Scouts of Minnesota and Wisconsin Lakes  
 & Pines  
 Give Kids the World  
 GiveMN  
 Glen Allen School  
 Global Youth Services  
 Go Red American Heart Association  
 Go Red For Women  
 Golf For The Cure  
 Good Karma Animal Rescue of MN  
 Good Samaritan Society  
 Good Sheppard Elementary School  
 Government on Display  
 Graminia Community School  
 Grant McEwan Community College  
 Grandview Heights School

Great River Homes, Inc.  
 Greater Lake Sylvia Association  
 Greater Minneapolis Crisis Nursery  
 Greater TC Youth Symphonies  
 Greater Twin Cities United Way  
 Green Isle Lions Club  
 Green Tea Productions Fundraiser Griesbach  
 School Groves AcademyGuardian Angels  
 Senior Services  
 Guardians of the Children  
 Guthrie School  
 H2O for Life  
 Habitat for Humanity of Morrison County  
 Haiti Outreach  
 Hale Field Spring Fling  
 Hammer Residence  
 HandsOn Twin Cities  
 Hastings Family Service  
 Hats and Mittens  
 Healing Haiti  
 HealthEast Foundation  
 HealthFinders Collaborative  
 Heart and Stroke Foundation  
 Helicher Minneapolis Jewish Day School  
 Help A Heart  
 Helping Paws  
 Hemophilia Foundation of Minnesota/  
 Dakotas Hennepin County Medical Center  
 Hennepin Licensed Family Childcare  
 Association  
 Herb Brooks Foundation  
 Herman/Nrcross Booster Club  
 Heron Lake-Okabena Community  
 Foundation Hibbing Area Chamber of  
 Commerce Hillsboro Volunteer Fire  
 Department  
 History Theatre  
 Holiday for Heroes  
 Holy Cross School  
 Home For Life  
 Homeward Bound  
 HOPE Coalition  
 The Hope Foundation  
 Hope For Heroes  
 Hope House of SC Wisconsin  
 HopeKids  
 Horizon Health, Inc.  
 Hospice of Pella  
 Houck Horse Company/ALS Association  
 Humane Society of Barron County  
 Grand Avenue Business Association  
 Great Lakes Hemophilia Foundation  
 Great River Greening  
 Hunger Solutions

Huntington's Disease Society of America  
 Huntington's Society  
 Hydrocephalus Foundation  
 ICA - Food Shelf  
 Ideal Community Foundation  
 Impact Living Christian Center  
 Inglewood Elementary School  
 Inferno Robotic Team  
 International Facility Management Association  
 Inver Hills Community College Foundation Inverted  
 Arts  
 Iowa Children's Hospital  
 Iowa Lakes Community College  
 Iron Range Law Enforcers  
 Irondale Pantry/Ralph Reeder Food Shelf Isaac's  
 Foundation  
 Jackrabbit Athletic Scholarship Auction Jaguar  
 Mini Kids Run  
 James Gibbons Elementary School  
 Jawaahir Dance Company  
 JDRF  
 JDRF Eastern Iowa  
 JDRF Iowa  
 JDRF MNDakotas Chapter  
 Jefferson Choir Boosster Club, Inc.  
 Jeremiah Program  
 Jessie Rees Foundation  
 Jewish Family and Children's Service of  
 Minneapolis  
 J.H. Picard School  
 John Paul I Catholic School  
 John Maland High School  
 Josephburg Minor Hockey Association  
 Junior Achievement  
 Junior Achievement Racine, WI  
 Junior League of Minneapolis  
 Justin Morneau Casino Night  
 Karen Organization of Minnesota KAYBC Katherine  
 Thierrien School  
 Keller Willliams Charity Golf Tournament Keystone  
 Community Services  
 Kidd 'n Kinship  
 Kidney Foundation of Canada  
 Kids in Need Foundation  
 Kids On Track  
 Kids with Cancer  
 Killarney Junior High School

Kitty Andersen Youth Science Center Knights of  
 Columbus  
 Knoxville, IA Panthers Coaches vs Cancer 2015  
 Kody's Closet  
 KS95 Kids Radiothon  
 KTIS Concert  
 La Crosse Loggers  
 Laborers Training Center  
 Lake Country Chorus  
 Lake County Center of Independent Living  
 Lake Harriet Community School Read-A-Thon  
 Lake Harriet Read-A-Thon  
 Lake Miltona Association  
 Lake Superior College Foundation  
 Lakes Area BMX  
 Lakes international Language Academy  
 Lakeshore Players Theatre  
 Lakeview Foundation  
 Lakeville North Boys Hockey  
 Lamount Minor Hockey Association  
 Land of Lakes Choirboys of Minnesota, Inc. Landmark  
 Center fundraiser  
 Larry Woelflin  
 Laurier Heights School  
 Lavin Cassidy School of Irish Dance  
 Leah Wekseth Benefit  
 Learning Rx  
 Leduc & District Minor Football  
 Leduc Composite High School  
 Let the Sun Shine Run  
 Let's Go Fishing  
 Let's Kick Hunger Radiothon  
 Leukemia & Lymphona Society  
 Leukemia fundraiser  
 Life Builders Midwest Challenge, Inc.  
 Life Source  
 Lifetime Fitness fundraiser  
 Lillehei Heart Institute  
 Linda Reed - Holiday Station Stores  
 Lions International New Hope  
 Literacy Leadership, Inc.  
 Live Fith With Lupus  
 Liver Foundation  
 Liz Gerner/Stephanie Anderson Annual Charity Party  
 Loaves & Fishes  
 LuAnn Yattaw  
 Lucas Morang's Old Fashion Coffee Klatch Lupus  
 Foundation of MN  
 Lupus Society  
 Lupus Society of Alberta  
 Luverne Special Olympics  
 Lymphona Researach Foundation  
 Lynnda Laubach Breast Cancer Awareness Motor Ride  
 Lynnwood Elementary School



|   |   |   |   |
|---|---|---|---|
| Lyric Arts Main Street Stage  | Min-I-Kota Pinto Horse Association                      | MN Network of Hospice and Palliative Care         | Normandale Community College Foundation     |
| M.O.M.S.  | Minneapolis Downtown YMCA                               | MN Ovarian Cancer Alliance                        | North Anoka County Emergency                |
| Madison Children's Museum   | Minneapolis Club  | MN Procurement Technical Assistance Center - MEDA | Notre Dame School                           |
| Magical Mix Kids  | Minneapolis MADDADS                                     | MN Rett Syndrome Research Association             | Foodshelf North Como PreSchool              |
| Maiden Rock Area Community Association  | Minneapolis Polar Plunge                                | MN School Social Workers Assoc.                   | North Country Trail Association             |
| Majestic Hills Ranch Foundation   | Minnesota Alliance on Crime                             | MN SPJ and Three Sixty Journalism                 | North Hennepin Community College Foundation |
| Park Nicollet Foundation  | Minnesota Association of Convention and Visitors Bureau | MN Teen Challenge                                 | Northern Alberta Institute of Technology    |
| Make A Wish Foundation  | Minnesota Boxer Rescue                                  | MN Timberwolves CARES                             | North Metro Pediatrics                      |
| Make A Wish Minnesota   | Minnesota Boys Choir                                    | MN Zoo  | North Metro Youth Hockey                    |
| Maple Plain Fire Department Relief Association                                  | Minnesota Chiefs of Police Association                  | MOFAS   | North Star Council Boy Scouts of America    |
| March for Babies /March of Dimes Marian of St. Paul                             | Minnesota Children's Museum                             | Moms Club of Maple Grove                          | Northeast low Community College Foundation  |
| Marian University Alumni Association Mary Butterworth                           | Minnesota D.A.R.E.                                      | MOMS Mentoring Program                            | Northern Hills Area CASA Program            |
| Mayfield School Early Education   | Minnesota DECA  | Montivideo Area CoC                               | Northern Lights Royal Chapter               |
| Make-A-Wish Foundation  | Minnesota Food Share                                    | Mora Education Foundation                         | Northlands Rescue Mission                   |
| Manning Minor Hockey Association  | Minnesota Hands & Hearts                                | Morinville Community High School                  | Northwest Angle Edge Riders                 |
| Markaz Alislam  | Minnesota Heat  | Morinville Minor Hockey Association               | Northwest Connection Family Resources       |
| Masjid Alomare  | Minnesota International Center                          | Morton Cure Paralysis Fund                        | Notre Dame Academy                          |
| Masjid Alnoor   | Minnesota Library Foundation                            | Mount Carmel School                               | NPH USA                                     |
| Masjid Alshaba  | Minnesota Life College                                  | MPI - MN Chapter                                  | NYA Area CoC                                |
| Masjid Alameen  | Minnesota Lynx Catwalk                                  | Mpls. Building and Construction Trades Council    | Old Strathcona Mother's Day Family Run      |
| Masjid Alarahma   | Minnesota Naturalist Association                        | MSU Dance Marathon - Gillette Children's Hospital | Oldtimers Hockey Challenge Association      |
| Masjid Almadina   | Minnesota Network of Hospice and Palliative Care        | Multiple Sclerosis Society                        | Oliver School                               |
| Masjid Alslam   | Minnesota Ovarian Cancer Alliance                       | Muscle Team Gala                                  | One Bright Star                             |
| Masjid Altaqua  | Minnesota Spina Fida Association                        | Muscular Dystrophy Assoc                          | One Heartland                               |
| Masjid Alethna Ashria   | Minnesota State Colleges and Universities               | MyHealth for Teens & Young Adults                 | Onoway Minor Hockey Association             |
| Mayer Volunteer Fire Department   | Minnesota State College SE Technical College            | N. Hennepin Community College                     | Opportunity Partners                        |
| Mayim Rabim Congregation  | Found. Minnesota State Fair Foundation                  | Foundation NACE Food shelf & Closet               | Oratorio Society of Minnesota               |
| Mayo Clinic Cancer Research   | Minnesota TRIO Association                              | Nadia's Gift of Hope                              | Osteoporosis Society of Canada              |
| McCrossan Boys Ranch  | Minnesota Women's Soccer League                         | Namao School                                      | OUT TC Film Festival                        |
| MDA MN  | Minnesota Youth Symphonies                              | NAMI Minnesota                                    | Outside Counsel                             |
| Meals on Wheels   | Minnetonka Anchor Club                                  | Natal Parkinson Foundation                        | Owners' Fundraiser                          |
| Mecca Glen School   | MINNPOST  | Minnesota National Ataxia Foundation              | Paralympic Sports Association               |
| Mercy & Unity Hospitals Foundation Merissa Friedges Memorial Fund Merrick, Inc. | Miracle League of the Iron Range                        | National Kidney Foundation                        | Planned Parenthood Association              |
| Mesabi Family YMCA  | Miracles of Mitch Foundation                            | National Wild Turkey Federation                   | Parent Association                          |
| Metis Child & Family Services   | Miriam B. White Foundation, Inc.                        | Nature's Edge Therapy Center                      | Parkinson Society of Alberta                |
| Metro Meals on Wheels   | Miss America's Outstanding Teen                         | Neighborhood House                                | Paralympic Sports Association               |
| Metro Women's Center  | Missing GRACE   | Neighborhood Involvement Program                  | Parkview School                             |
| Metropolitan Boys Choir of Minneapolis/St. Paul                                 | Mission Project   | Neighbors, Inc.                                   | Patricia Heights School                     |
| Midshipmen Fundraiser   | MN Adult and Teen Challenge                             | New Brighton Stockyard Days, Inc.                 | P.A.T.C.H.                                  |
| Midwest Showmen's Association   | MN Assistance Council for Veterans                      | New Hope Women of Today                           | PACER's Nat'l Bullying Prevention Center    |
| Milaca Girl Scouts  | MN Assoc. for College Admission Counseling              | New Horizons                                      | Page Education Foundation                   |
| Miltona Lions Club  | MN Assoc. of Convention and Visitors Bureaus            | New Life Family Services                          | Pancreatic Cancer Action Network            |
| Millwoods Minor Hockey Association  | MN Assoc. of Injured Peace Officers                     | New Pathways, Inc.                                | Pangea World Theater                        |
|   | MN Chamber of Commerce                                  | New Richmond Youth Hockey Association             | Panther Foundation                          |
|   | MN Chiefs of Police Gala                                | New-Sarepta & District Association                | Parenting With Purpose                      |
|   | MN Communities Caring For Children                      | Nichola's Gift                                    | Park Center Student Advisory Committee      |
|   | MN Council for the Social Studies                       | Nokomis Healthy Seniors                           |   |
|   | MN D.A.R.E.   | Nordstrom Team member United Way Silent Auction   |   |
|   | MN Fraternal Order of Police Crow River                 |   |   |
|   | MN Lakes Freedom Run                                    |   |   |
|   | MN National Guard                                       |   |   |
|   | MN National Guard Youth Camp                            |   |   |



Partners in Hope  
Partnership for Drug-Free America.org  
Pay it Forward Fund  
Paynesville Hospital  
Pearson Lakes Art Center  
People Serving People  
Peterson Lions Club  
Pets Loyal to Vets  
Pheasants Forever  
Pillager Sunshine Club  
Pink Ribbon Riders  
Pinky Swear Foundation  
Pipestone County Historical Society Platinum  
Studios Dance and Pagentry, Inc. Positive  
Alternatives, Inc.  
PossAbilities  
Prairie Home Hospice  
Preeclampsia Foundation  
Presbyterian Homes  
Prince Charles School  
Printing Industry Midwest  
PRISM Golf Tournament  
The Private Adoptions Society of Alberta  
Project Turnabout  
Promise Kept Therapeutic Riding Center  
Quad Cities D.A.R.E.  
Quad Cities Law Enforcement  
Quad City Heat  
Queen Elizabeth School  
Queen Mary Park School  
Rudolph Hennig School  
Rundle School  
Race for the Cure  
The Rainbow Society of Alberta Rakhma  
Homes  
Randolph Parent Communication Network  
Randy  
Sjogren Cancer Fund  
Reach for Resources  
Read After School  
Red Cross  
Red Oak Elks Lodge  
Red Ribbon Ride  
Relay for Life  
Relay for Life - Larkin Hoffman Resource-MN

Restart, Inc.  
Restorative Justice of Northwest Wisconsin  
Rid River Valley Asperger-Autism Network  
RideAbility  
Ridgeview Sibley Medical Center  
Ringette Alberta  
River City Theatre Company  
Riverland Community College Foundation  
Rivers of Hope  
ROADS Education Foundation  
Robert Rundle High School  
Ross Sheppard High School  
Robin Tieva  
Robins Adapted Athletics Boosters, Inc.  
Rock County Relay for Life  
Rock Elm Skyrockets  
Rocky Mountain Elk Foundation Clearlake  
MN Ronald McDonald House  
Ronald McDonald House Charities Central  
Iowa  
Ronald McDonald House Charities of the  
Red River Valley  
Ronald McDonald House of NC Iowa  
Ronald McDonald House Rochester, MN  
Roseville Rotary Club  
Rotaray Club Eagan  
Rotary Club of Lakeville Foundaton Rotary  
Club of White Bear Lake  
ROTC ND State U  
Rothmund-Thomson Syndrome Foundation  
Ruff Start Rescue  
Royal Alexandra Hospital, Edmonton  
Royal Canadian Mounted Police Victim  
Services Units  
Run for HOPE  
Ruth's House  
S. Milwaukee  
PD DARE Project  
S. Milwaukee Police Department  
S.A.F.E. Sanctuary Animal Rescue  
Sabes JCC Benefit  
Sacred Heart Hospital  
Safe Avenues  
SAFE Sanctuary  
Salvation Army Harbor Lights  
Salvation Army Rochester  
Sanford Children's Hospital Fargo  
Savage CoC  
SAVE (Suicide Awareness Voices of  
Education)  
Scoops for Troops  
Scott County Meth Task Force Seasons  
Center for Behavioral Health

Second Harvest Heartland  
Sickle Cell Society of Alberta  
Stony Plain & West Parkland Crime Association  
Students International Health Association  
Support Network  
Schizophrenia Society of Alberta  
STARS (Alberta Shock Trauma Air Rescue)  
Stollery Children's Hospital Foundation,  
Edmonton  
Sherwood Park Pee Wee B Hockey  
Spruce Grove Minor Ball  
Spruce Grove Minor Hockey  
St. Albert Atom "AA" Hockey  
St. Benedict Catholic School  
St. Joseph High School  
St. Matthew Lutheran School  
St. Thomas More Catholic Junior High School  
St. Timothy Community School  
St. Vincent School  
Saskatoon Christian School  
S. Bruce Smith School  
Stony Plain Central School  
Strathcona Composite High School  
Sweet Grass School  
St. Alphonses Catholic School  
S'NO Challenge  
Service League of Green Bay  
Seven Dreams Education Foundation  
Seven Hills Classical Academy  
Shawn Silvera Memorial Run  
Shell Lake Arts Center  
Shoreview Rotary  
Shjon Podein Children's Foundation  
Shakopee Dollars for Scholars  
SIDS Alliance/Henry Meyer Memorial Golf  
Tournament  
Silver Bay PTSO  
Sluccess Behind the Classroom  
Small Sums  
Soderville/Blaine Athletic Assoc.  
Services Spanda, Inc.  
Someplace Safe  
South Dakota Corn Growers Association  
South Wood Cty Youth Hockey Assoc.

Southern Minnesota Regional Legal  
Spare Key  
Special Olympics - United - Wolf Pack  
Special Olympics MN  
Special Operations Soldiers Fundraiser  
Speical Olympics Duluth  
Spring Lake Park Opportunities in Emergency Care  
Spring Valley Area Ambulance  
St. Ambrose of Woodbury  
St. Anthony Civic Orchestra  
St. Cloud Area Family YMCA  
St. Croix Valley Baseball Association  
St. Croix Valley Restorative Justice Program  
St. David's Center in Minnetonka  
St. Francis Area Chamber of Commerce  
St. Francis House  
St. Louis Park Tree House  
St. Michael Foundation  
St. Paul Annual Cops & Kids  
St. Paul Area Chamber of Commerce  
St. Paul Police Dept. - Gang Unit Fundraiser  
St. Stephen's Human Services  
Steve Reis Memorial Scholarship  
Stevens Community Medical Center Courage Cottage  
Stewart Boosters, Inc.  
Suburban Law Enforcement Accosiation  
Sunday School/Homeless Teenagers  
Sunshine House Inc.  
Support The Troops  
Tamarisk  
Tapemark Charity  
Taste of Lakeville  
Taste of the Timberwolves  
TC Gay Men's Chorus  
Team Up Up Up  
Teen Challenge  
Teen Challenge International  
Teen Time of Edmonton  
Tempo Soccer Club  
Terra Nova Project  
Terra School  
The Advocates for Human Rights  
The Aliveness Project  
The Arc United St. Cloud, MN  
The Bridge To Hope  
The Center  
The Cookie Cart  
The Diaper Drive  
Thorncliffe Elementary School  
Thorsby Minor Hockey Association  
Thorsby Junior and Senior High School  
The Dwelling Place  
The Eagle's Healing Nest



The Emily Program Foundation  
 The First Tee  
 The Food Group  
 The Liz Logelin Foundation  
 The Mission Continues  
 The Open Door  
 The Partnership at Drugfree.org  
 The PartnershipPlan  
 The Phoenix Residence, Inc.  
 The Sannah Foundation  
 The St. John's Boys' Choir  
 The Women's Community  
 Thief River Falls Ameteur Hockey Assoc.  
 Tim Orth Memorial Foundation  
 Tix for Tots  
 Torah Academy  
 Tour Minnesota Association  
 TPT Capture MN  
 TPT Writers Contest  
 Treehouse  
 Tri-City Red Baseball  
 Tri-Valley Opportunity Council  
 TSE, Inc.  
 Tubman  
 Turner Syndrome Society  
 Twin Cities Decorative Artists Guild  
 Twin Cities Gay Softball League  
 Twin Cities Habitat for Humanity  
 Twin Cities HEIB  
 Twin Cities North CoC  
 Twinkling Angels  
 TwinWest Gala  
 U of M Facilities Management  
 U of M Libraries Symposium  
 U of M TC Aurora Center for Advocacy & Education  
 U of NW St. Paul  
 UMD Relay for Life  
 United Cerebral Palsey of Greater Dane County  
 United Way of Brown County, MN  
 United Way of Taylor County Wisconsin United  
 Way St. Croix Valley  
 Woodbury Booster  
 Wounded Warrior Project

Wren Sprague Memorial & Scholarship Fund  
 Wright County Crisis Nursery  
 Wright County MN Kennel Club  
 WSP-Mendota Hgts. Rotary Club  
 Yellow Ribbon  
 Yellow Tree Theatre  
 YMCA Greater Twin Cities-Southdale  
 YMCA  
 YMCA Metropolitan Minneapolis  
 YMCA of Greater Twin Cities  
 YMCA River Valley  
 YMCA Southdale  
 YMCA St. Paul  
 Younglife Edmonton  
 Youth Homes of Mid-America  
 Youth Performance Company  
 Youth Saving Wolves MN YouthCARE Zakkary  
 Johnson Memorial Fund  
 Zoological Society of Milwaukee  
 ZOOM House  
 United Way Thermo King  
 University of Alberta  
 UofM Amplatz Children's Hospital  
 UoM Diamond Awards  
 Upper Midwest Emmy Chapter  
 Urban Arts Academy  
 Urban Homeworks  
 Valley Care Community Consortium  
 Valley City Vipers Youth Hockey Club  
 Valley Community Coalition  
 Valley-Lake Boy's Home, Inc.  
 The Valley Zoo Development Society  
 VEAP  
 Vernon Barford Junior High School  
 Veteran's Day Poker Tournament  
 VFW 7th District  
 Victim Services  
 Village Green  
 Vincent J. Maloney Catholic School Vinland  
 National Center  
 Viva Musica  
 VOA-MN  
 Volunteer Centre of Edmonton

Volunteer Lawyers Network  
 Volunteeres of America Homestead at  
 Maplewood Wabasso Booster Club  
 Waite Park Community Council  
 Warburg Minor Hockey Association  
 Waseca Warrior Benefit  
 Waseca Warrior Benefit  
 Washburn Center for Children  
 Waterpark of America  
 Way To Grow  
 Wayside House, Inc.  
 Wayzata Orcheststra Boosters  
 WCCO Gutter Bowl 9 Silent Auction  
 West Bend Thunder  
 West Edmonton Ballet Academy West  
 Hosford School  
 West Mount Junior High School West  
 Side Community Health Services  
 Wetaskiwin Hockey Association  
 Wetaskiwin Youth Center  
 What Would Bri Do WWBD  
 What's Your Type  
 White Dove Foundation  
 Whitemud West Broncos  
 Wiggle Your Toes  
 William D. Cuts Community School  
 Willmar Public Library  
 Wings of Hope - Angel Foundation  
 Winnifred Stewart Association  
 Wingspan Life Resources  
 Winona Area Humane Society  
 Winthrop Ambulance Service  
 Wisconsin Public Television  
 Wishes & More  
 Women's Club of Minneapolis  
 World Islamic Mission Association









Family Day Hockey Tournament, West Edmonton Mall



Jacob Ghermezian is wearing the Commemorative Medal for the 125th Anniversary of the Confederation of Canada presented by the Government of Canada to each senior member of the Ghermezian Family, in recognition of their significant contribution to compatriots, community and Canada.

The Ghermezian family was the recipient of numerous awards which include:

- The Great Canadian Award
  - The Family of the Century Award (Alberta Centennial - Canada)
- ... and many other significant awards



JACOB GHERMEZIAN 1895-2000



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